Enterprise Risk Management Update

Presentation to the Board of Trustees

Audit, Risk and Compliance Committee

February 8, 2024



Upcoming Projects

- ERM maturity audit
- Risk scales update
- Risk interviews/assessments





- Human Capital Related Items (Attract & Retain)
- Revenue/Funding Sufficiency

Active Risks – Cyber/Data Security

Risk Description

Colleges and universities continue to be targeted by cyber attacks. Coupled with the proliferation of artificial intelligence and more abundant and distributed data, the confidentiality, integrity, and availability of critical university data and systems can be compromised if not effectively managed.

Mitigation Strategies Deployed

- Mandatory Security Awareness Training
- Data Governance/Information privacy
- Cyber security technology and practices

- Funding from System Office Cybersecurity Initiative
- Quarterly phishing campaigns
- Director of Information Security position filled



Active Risks – Mental Health

Risk Description

The well-being of students, faculty, and staff is a critical concern. Not addressing mental health needs can lead to increased stress, burnout, and additional mental health issues.

Mitigation Strategies Deployed

- Increasing awareness of existing resources
- Enhancing access/availability of resources for those seeking assistance

- Funding for additional Counseling Center positions
- Hiring of Sports Psychologist
- Adapted intake model to ensure student needs are met
- Headspace Care for employees and dependents



Active Risks – Safety and Security

Risk Description

The potential for various safety and security threats, including but not limited to personal injury, theft, violence, and insufficient physical security measures, can lead to potential harm, disruptions, and a diminished sense of safety within the university community.

Mitigation Strategies Deployed

- Active attacker training
- Improvements to physical security

- Updated active attacker training
- Supervisor reports of training participation
- Additional lighting
- Mobility improvements



Active Risks – Transitions/Training Needs

Risk Description

New hires, transitions, leadership changes and reorganizations can lead to disruptions in workflows, reduced productivity, miscommunication, and decreased overall effectiveness.

Mitigation Strategies Deployed

- Reviewing university policies (revising to support business needs and promote compliance)
- Comprehensive training programs
- Expanding training modalities

- New training programs offered through HR
- Policy reviews



