



Special Called Meeting

December 13, 2024 | 12:30 p.m. | McNeill Hall Room 1051 | Zoom

AGENDA

- | | | |
|------|---|---|
| (1) | Call to Order | Chair Carlton Fisher |
| (2) | Statement from State Government Ethics Act | Chair Carlton Fisher |
| (3) | Roll Call | Assistant Secretary to the Board
Jennifer Groves |
| (4) | Policy on the Review and Evaluation of Academic Programs | Provost James J. Winebrake |
| (5) | Designer Approvals: <ul style="list-style-type: none">• Student Housing Village – Phase III• McNeill Hall Renovations• Suites Residence Halls Roofing Replacement | Associate Vice Chancellor for Facilities
Mark Morgan |
| (6) | Recommendations regarding 2025-2026 Tuition, Fees, Room, Board, and other Student Costs | Vice Chancellor for Business Affairs
Miles Lackey |
| (7) | Closed Session | Chair Carlton Fisher |
| (8) | Resumption of Public Session and Action on Items from Closed Session | Chair Carlton Fisher |
| (9) | Old Business | Chair Carlton Fisher |
| (10) | New Business | Chair Carlton Fisher |
| (11) | Adjournment | Chair Carlton Fisher |

AGENDA ITEM

New UNCW Policy on the Review and Evaluation of Academic Programs, provided by Dr. James J. Winebrake, Provost and Vice Chancellor for Academic Affairs.

Situation:

In partnership with the Faculty Senate, the Office of the Provost has developed a new institutional policy on academic program review, to meet new UNC System Office (SO) requirements. Per the new UNC Policy 400.1.V.A.III, this institutional policy requires Board of Trustees approval.

Background:

The UNC SO distributed a new policy related to academic program planning (UNC Policy 400.1) this spring. In response to this policy, the Office of the Provost's Institutional Review and Planning team worked with academic administrators and Faculty Senate representatives to develop a new institutional policy on academic program review, which was endorsed by Faculty Senate in November 2024. This new institutional policy is now brought to the Board of Trustees for approval.

Assessment:

n/a

Action:

This item requires a vote by the Board of Trustees and is recommended for approval.

Supporting Documentation:

UNCW Policy on the Review and Evaluation of Academic Programs
UNC Policy 400.1

UNCW Institutional Policy on the Review and Evaluation of Academic Programs

1. Purpose and Guiding Principles

This policy outlines the guiding principles, responsibilities, and requirements that faculty and administrators will use to review and evaluate UNCW's academic programs. These reviews will promote the continuous improvement of the curriculum to ensure alignment with the mission of the university, the needs of the state and larger society, and student interest and demand.

The guiding principles for this policy are as follows:

Shared governance. We believe that the process of academic program review should be implemented in line with principles of shared governance given the critical role of faculty shaping and delivering the curriculum (see [Code and UNC Policy Manual, 100.1, Chapter V, Section 502 D.2](#)). We will work to engage all appropriate faculty governance bodies and stakeholders in the review process.

Transparency. We believe that academic program reviews should be conducted in an open and transparent way. Therefore, we will share the data and decision-making processes shaping the reviews with relevant stakeholders.

Multi-objective goals of academic programming. As outlined in our strategic plan, we believe that academic programs serve many different objectives, including educating students who will work to address societal needs; building a responsible citizenry; and cultivating an academic environment that transforms lives. We will supplement the minimum evaluation criteria outlined in this policy with the additional contributions that programs make to our students, our institution, and our state as we consider ways to further improve their contributions.

Continuous improvement. We believe that all programs should strive for continuous improvement to better serve our students. Therefore, we will use program review processes to promote formative growth while acknowledging that summative decisions may need to be made about program viability.

2. Scope

This policy applies to all credit-bearing academic programs offered by the university that award official institutional credentials. All academic programs as listed in the UNC System Academic Program Inventory (API) shall participate in annual assessment of program and student learning outcomes and in periodic program review as outlined in this policy and in [UNC Policy 400.1](#). Assessment and review of non-credit bearing programs and other administrative university functions may be required according to university guidelines.

3. Definitions

Academic Program: A sequence of courses and related activities that result in the awarding of an academic credential. At UNCW, these include programs listed in the UNC System Academic Program Inventory (API). Academic programs may have concentrations, specializations, licensure programs, and differences in delivery modalities.

Annual Program Assessment: A systematic process of assessing, on an annual basis, an academic program's achievement of designated student learning and program success outcomes.

Periodic Program Review: A comprehensive and systematic process of assessing an academic program's effectiveness and alignment with the institutional mission and relevance to the state of North Carolina's needs.

Learning Outcomes: Statements that specify what students are expected to know, be able to do, or value upon completing a set of learning activities, courses, or a program. These should directly or indirectly align with UNCW's learning goals.

Program Outcomes: A clear, specific declaration of what a program aims to achieve operationally and reflects the vision and mission of the program. It outlines the expected results or impacts of the program and is used to assess its effectiveness. Example measures within program outcomes may include student success rates, enrollment and completion trends, labor market demands, post-graduation outcomes, and financial productivity measures.

4. Policy

4.1 Responsibilities

Faculty

Faculty members are responsible for developing and delivering academic programs, and therefore are best suited to conduct annual program assessment and the periodic program review. Faculty contribute their content expertise and knowledge of the discipline to set and measure student and program learning outcomes, ensure alignment with university goals, and facilitate academic excellence through continuous program improvements. Faculty consider current curricular and professional standards, state/regional needs, and appropriate labor market conditions in the development and revision of academic programs. When required, faculty will develop reports, submit findings, and implement recommendations from the results of annual program assessment and periodic program review.

Academic Deans

Academic deans provide strategic direction and curricular leadership, manage resources, and ensure academic rigor and fiscal responsibility for the programs within their colleges/schools. Academic deans promote and ensure faculty involvement in the annual program assessment and periodic review process of programs through

appropriate workload assignment. Academic deans review the results of annual and periodic reviews to make programmatic adjustments and formulate recommendations to the provost for any needed actions.

Provost

As the chief academic officer of the university, the provost ensures the overall quality and integrity of academic programs and provides strategic direction to meet the needs of the state and region. The provost ensures institutional support is provided for necessary data collection and program evaluation. The provost helps direct the portfolio of programs offered by the institution and ensures continuous program contribution to the institutional mission. Upon review of the periodic program review, the provost makes recommendations to the chancellor for institutional investments or divestments to best achieve the academic mission of the university.

Chancellor

The chancellor provides the overall strategic vision and leadership for the university, and thus oversees all aspects of the university. Pursuant to [UNC System Policy 400.1.2](#), the chancellor, either directly or through delegates, oversees the regular review and evaluation of all academic programs. The chancellor ensures that programs undergo continuous improvement, and is ultimately responsible for the expansion, contraction, or discontinuation of programs based on periodic programmatic reviews. The chancellor is responsible for all ensuing discussions with the Board of Trustees, the UNC System Office, and the Board of Governors.

4.2 Review Cycle

Annual Program Assessment

Each academic program shall participate in an annual assessment of program and student learning outcomes according to the schedule set by UNCW guidelines.

Periodic Program Review

Each academic program shall undergo a comprehensive review at least once every seven years from the preceding review or from the time of their formal implementation by the UNC System Office or upon any such schedule as the UNC System President may prescribe by regulation. Programs accredited through programmatic accrediting agencies may be exempt from this review according to UNC System regulation and institutional guidelines.

Ad Hoc Reviews

Additional reviews may be conducted as necessary based on emerging needs or directives from the Chancellor.

4.3 Review Criteria

Annual Program Assessment

In accordance with institutional accreditation requirements and institutional guidelines, the Annual Program Assessment review shall, at a minimum, evaluate student learning and program outcomes as determined by the program faculty. Programs are expected to demonstrate progress toward achieving identified measures of success with clearly identified action items for improvement when warranted. These annual assessment

activities should further UNCW's commitment to strategic planning goals and the achievement of campus learning goals. When appropriate and available, data adhering to required criteria in the periodic program review should be used in annual program assessment.

Periodic Program Review

At a minimum, the Periodic Program Review shall include a summary of Annual Program Assessment and all criteria established by [UNC System Policy 400.1](#) and by UNCW guidelines. Programs may include additional criteria, for example, those required by program accreditation bodies.

4.4 Review Processes

Annual Assessment Requirements

All academic programs as outlined in this policy are required to undertake an annual assessment of student learning and program outcomes. Program faculty, with appropriate support from institutional staff and/or units, shall participate in the process. Requirements include an annual review of learning and program goals, measures, targets, and anticipated outcomes. An annual report summarizing the assessment process, analyzed data, progress toward achievement targets, and actions taken or to be taken will be submitted via the university-identified platform. These final reports are due according to UNCW guidelines.

Periodic Program Review Requirements

All academic programs as outlined in this policy will participate in the periodic program review process as prescribed in UNCW guidelines. Program faculty, with appropriate support from institutional staff and/or units, shall participate in the review process. Requirements include a review of annual assessment results and all required data adhering to review criteria. The program faculty shall prepare a comprehensive report summarizing findings and providing recommendations for program continuous improvement, expansion, contraction, or discontinuation. External evaluation may be required for some program reviews as prescribed in UNCW guidelines. When required, the external evaluation shall be combined with the program self-study report to comprise the Periodic Program Review final report.

Findings and recommendations from the Periodic Program Review final report will be submitted to the respective academic dean for consideration. Recommendations which warrant faculty governance oversight will be submitted as appropriate to the Faculty Senate University Curriculum Committee or the Graduate Council. Actions taken by faculty governance are subject to review by the provost. Final recommendations shall be submitted by the provost to the chancellor. Programs must submit, as appropriate, a follow-up report on actions implemented for continuous improvement approximately one year after the periodic program review final report.

Chancellor's Action

Based on the final recommendations, the chancellor shall consult with appropriate academic leadership (e.g., provost, deans, etc.) and faculty governance leadership regarding the findings of the report. Following consultation, the chancellor shall take appropriate actions as needed for program continuous improvement, expansion, contraction, or program discontinuation.

Periodic Program Review Summary Reporting

Summaries of the Periodic Program Review reports and chancellor's actions shall be submitted to the campus Board of Trustees for review. Final reports shall be forwarded to the UNC System President.

5. Effective Date

This policy shall be effective immediately upon approval by the UNCW Board of Trustees.

6. Review and Amendment

This policy shall be reviewed and amended as necessary to ensure alignment with university goals and state needs.

[END]

Policy on Academic Program Planning

I. Purpose. North Carolina citizens and institutions must be prepared to compete in a rapidly changing global environment. Consistent with this mandate, the University of North Carolina Board of Governors, the University System Office, and the constituent universities shall be guided by the needs of the people of North Carolina in their academic degree program development, approval, and discontinuation actions. Consistent with the statutory mission of the University, the needs of the state are understood to include but not be limited to ensuring graduates are equipped with the knowledge, values, and skills necessary to lead responsible, productive, and personally satisfying lives. Academic program planning and procedures must be nimble, efficient, and responsive to those needs at all levels. To do so, university leaders, including but not limited to chancellors and their leadership teams, faculty and staff senates, assemblies, and curriculum development committees, the President and System Office staff, and members of the Board of Governors and boards of trustees, should regularly assess the needs of the state and its people; identify, develop, and approve degree programs that will be beneficial to the state; and review existing academic degree programs to ensure continued alignment to state needs.

II. Roles and Responsibilities

A. Constituent institutions. Constituent institutions shall have a lead role in identifying academic program needs, in formulating proposals to meet those needs, and in evaluating the alignment of their own academic program inventory with the needs of the state.ⁱ

B. UNC System Office. The UNC System Office shall also engage in the identification of academic program needs across the University, shall be the principal advisor to the Board of Governors regarding academic program proposals received from constituent institutions, and shall evaluate the University-wide academic program inventory as described in this Policy. The UNC System Office shall develop procedures to regularly review workforce and societal needs and, on at least a biennial basis, identify degrees and programs beneficial to the state. The UNC System Office shall also periodically draw on the expertise of the faculty to identify longer-term emerging trends that may have implications for new degree programs. In its analysis, the UNC System Office shall always consider whether all regions of the state are adequately served by the University. As referenced in this policy, the needs of the state and its citizens are inclusive of requirements growing out of local, regional, national, and global challenges. The UNC System Office shall take a broad view of state needs that includes both current skill demands as well as the contributions that graduates make to the health, well-being, economic prosperity and quality of life in the state.

C. UNC Board of Governors. Per N.C. G.S. § 116-11(3), the Board of Governors shall determine the functions, educational activities, and academic programs of the constituent institutions, including the degrees to be awarded. The Board shall: consider the alignment between the University System's academic program portfolio and emerging workforce and societal needs at least every two years; review and approve all proposals for new degree programs put forward by constituent universities; and consider the productivity, quality, and efficiency of academic degree programs System-wide on a biennial basis.

III. Assessing the Needs of the State.

- A. The UNC System Office shall, in consultation with the Board of Governors, regularly review workforce and societal needs and identify:
- i. emerging labor market demands;
 - ii. the alignment between the System's academic program portfolio and the labor market demands;
 - iii. trends in employment outcomes for graduates by program of study; and
 - iv. new and expandable degree and credential programs that would be beneficial to the state.
- B. The UNC System Office shall also periodically draw on experts, including academic leaders, faculty, and staff at constituent institutions, to identify longer-term emerging trends that may have implications for new degree programs.
- C. In its analysis, the UNC System Office shall consider whether all regions of the state are adequately served by the University. As referenced in this policy, the needs of the state and its citizens are inclusive of requirements growing out of local, regional, national, and global challenges.
- D. In April 2026 and at least every other year thereafter, the UNC System Office shall present a report to the Board of Governors that summarizes the emerging needs of the state.

IV. Academic Program Development and Approval.

- A. Identification of academic program needs. Academic needs may be identified by the UNC System Office or by one or more constituent institutions.
- i. Needs identified by the System Office. All constituent institutions shall have an opportunity to participate in a process for recommending the best way to address academic program needs identified by the System Office. Disciplinary and cross-disciplinary processes that utilize campus faculty and administrators shall be established to recommend whether expansion of a current degree program, collaboration between campuses on a program, an online degree program, or a stand-alone degree program is the best option. Campuses are urged to give high priority to collaborative program development. The System Office shall balance responsiveness with due diligence and a state-wide perspective. In achieving this balance, the System Office shall develop expedited program review processes for rapid response where warranted. The campuses' faculty and administration and the System Office shall assure a continuing commitment to academic excellence.
 - ii. Needs identified by constituent institutions. Constituent institutions may propose for consideration by the Board new academic programs, or changes to delivery modality

or delivery location of existing programs, designed to fill needs they have identified, in accordance with UNC Policy Manual section 400.1.1[R].

B. Presentation to the Board. Once academic program needs are identified by the campuses or by the System Office, the System Office, in consultation with the campuses, shall forward, after appropriate review, recommendations to the Board of Governors regarding how best to meet those needs.

C. Principles for academic program development. In these processes, faculty expertise is essential for sound academic decision making at the campus and system levels. At the campus, disciplinary, cross-disciplinary, University, and board levels, analysis, and recommendation of the need for a new academic program, the place for its establishment, and the method of its delivery shall be based on:

- i. number, location, and mode of delivery of existing programs;
- ii. the relation of the program to the distinctiveness of the campus and the mission of the campus;
- iii. student demand for the program in the locality, region, or state as a whole;
- iv. whether the program would create unnecessary duplication;
- v. detailed regional or state economic data on employment opportunities for program graduates at the degree level proposed;
- vi. faculty quality and number for offering the program;
- vii. the availability of campus resources (library, space, labs, equipment, external funding, and the like) to support the program, and five years of projected revenues and expenses associated with the program;
- viii. the number and quality of lower-level and cognate programs for supporting the new program;
- ix. impact of program decision on access and affordability, including a reasonable comparison of the expected earnings of graduates with the projected costs of earning the degree and/or the projected amount of debt a student may incur (return on investment);,
- x. the expected academic quality of the proposed degree program;
- xi. the feasibility of a joint or collaborative program by two or more campuses;
- xii. the contribution of the program to professions that are critical to the health, educational attainment, and quality of life of North Carolinians; and
- xiii. any other consideration relevant to the need for the program.

V. Review and Evaluation of Existing Academic Programs.

A. Campus-level review of academic programs. Primary responsibility for quality, efficiency, and productivity of academic degree programs rests at the campus level.

i. Academic Program Review. Chancellors shall regularly review their institution's academic programming to ensure the maintenance of a sound and balanced educational program that is consistent with the functions and mission of the institution. Chancellors shall be prepared to expand, contract, or discontinue programs based upon that review. To do so, chancellors shall review all academic degree programs at least once every seven years from the date of the preceding review or from the implementation date of a new academic program, or on such schedule as the President may prescribe by regulation.

ii. These Academic Program Reviews shall evaluate:

a. Current and projected student demand, as measured by enrollments in the majors and degrees produced;

b. Current and projected workforce demand, as measured by projected job growth and existing data on student employment outcomes;

c. Student outcomes, including persistence, graduation, time to degree, and, where possible, post-graduation success;

d. Program costs and productivity, including research, scholarship, and creative activity and student credit hours produced compared to the number and cost of faculty and staff;

e. The contribution of the program to professions that are critical to the health, educational attainment, and quality of life of North Carolinians; and

f. Any other considerations identified by the chancellor or by the President.

iii. Each campus must establish and publish clearly defined policies, procedures, and schedules for reviewing academic programs and for ensuring continuous program improvement. These policies shall describe the process by which the Chancellor, based on the results of an Academic Program Review, takes action to expand, contract, or eliminate an academic program. These policies must further account for the faculty's role in shared governance regarding the development and review of the curriculum consistent with the authority and expectations of the Chancellor articulated in section 502D of the Code of the University of North Carolina. Academic Program Review policies must be approved by campus Boards of Trustees and sent to the UNC System Office by January 1, 2025.

iv. Summary reports of all Academic Program Reviews shall be reviewed by Boards of Trustees and then submitted annually to the President. The first summary report, focused on the initial subset of programs reviewed by each campus, shall be due to the President by January 31, 2026.

- v. A review made for another entity, including but not limited to a programmatic accreditor or a professional licensing board, which satisfies section V(A)(ii) of this policy may be submitted to the President in lieu of a separate report. If a review made for another entity partially satisfies section V(A)(ii) of this policy, the institution may supplement that review so that it satisfies section V(A)(ii) of this policy and submit that supplemented review to the President.

B. System-level review of academic program productivity. The System Office shall be responsible for periodic reviews to determine whether productivity and quality review processes are followed, and benchmarks are met.

- i. Biennial Program Productivity Review. In collaboration with the campuses, the System Office shall identify standards for degree program productivity and, on a biennial basis, evaluate the full portfolio of academic programs across the System based on those standards.

- ii. The Biennial Program Productivity Review shall include data on key measures of productivity, including student demand, credentials produced, post-graduation employment and earnings, return on investment, and other considerations.

- iii. Each Biennial Program Productivity Review shall also evaluate the projections made by the campus and the System Office as to those matters found in section 4(c) of this Policy for programs approved by the Board in the preceding two years.

- iv. The Biennial Program Productivity Review shall be presented to the Board of Governors in April 2025 and every other April thereafter.

VI. Other Matters.

A. Effective date. The requirements of this policy shall be effective on the date of adoption of this policy by the Board of Governors.

B. Relation to state laws. The forgoing policy as adopted by the Board of Governors is meant to supplement, and does not purport to supplant or modify, those statutory enactments which may govern or relate to the subject matter of this policy.

C. Regulations and Guidelines. This policy shall be implemented and applied in accordance with such regulations and guidelines as may be adopted from time to time by the President.

ⁱ Because of the differences in institutional mission at the North Carolina School of Science and Mathematics, that institution is exempt from the requirements of this policy. The North Carolina School of Science and Mathematics shall develop program review procedures appropriate for its respective secondary education program.

This document is intended for print purposes. If you need this in another format, please contact the Office of the Provost at 910-962-4032 or provost@uncw.edu.





UNCW Board of Trustees

Special Called Meeting - December 13, 2024

Action Item: UNCW Policy on the Review and Evaluation of Academic Programs

Dr. James J. Winebrake

Provost and Vice Chancellor for Academic Affairs



Faculty-Related Policy Work from System Office

Update on Required BOT Approvals

Policy on Faculty Workload

(UNC Policy 400.3.4)

Policy on Fostering Undergraduate Student Success

(UNC Policy 400.1.5)

Policy on Academic Program Planning

(UNC Policy 400.1)

Regulation on Teaching Effectiveness in the University of North Carolina

(UNC Regulation 400.3.1.1[R])

Regulation on Performance Review of Tenured Faculty (Post-Tenure Review)

(UNC Regulation 400.3.3.1[R])

Regulation on Awarding Undergraduate Credit for Prior Learning

(UNC Regulation 700.10.1[R])



System Office Policy Work on *UNC 400.1 Policy on Academic Program Planning*

Why:

The UNC System Office distributed a new policy related to academic program planning (*UNC Policy 400.1*) in Spring 2024. The changes require all campuses to have policies in place for *academic program review* at the undergraduate and graduate level.

What:

Academic Affairs and Faculty Senate leadership drafted a new institutional policy, gathered feedback, and obtained Faculty Senate endorsement (November 2024).

Overview of UNCW Policy on the Review and Evaluation of Academic Programs

Response to System Office Policy 400.1

New UNCW Policy

- Outlines the principles, responsibilities, and requirements for *annual program assessment* and *periodic program review*.
- Establishes roles of faculty, deans, the provost, and the chancellor.
- Articulates review cycle and **specific criteria** for inclusion in the review process.

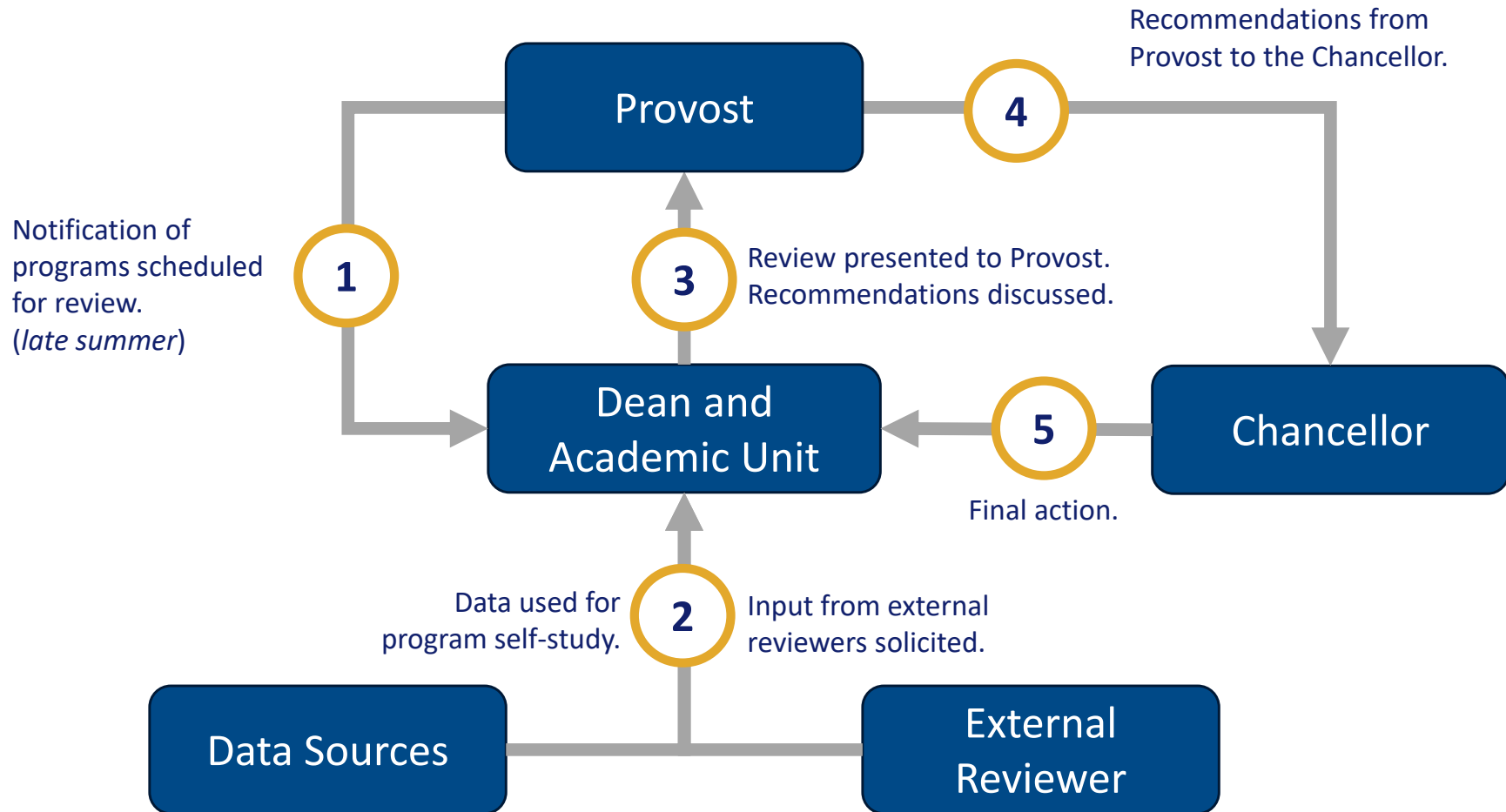
Criteria for Periodic Program Review

- **Mission**
 - Student success
 - Contributions to "professions that are critical to the health, educational attainment, and quality of life for North Carolinians"
- **Market**
 - Student demand
 - Workforce demand
- **Margin**
 - Program costs and productivity
- Other considerations as warranted (e.g., accreditation)



Sample UNCW Program Review Process

Response to System Office Policy UNC 400.1



Note: This is a sample of a typical program review. The process developed by the forthcoming ad hoc committee may vary from the sample.

Next Steps

Response to System Office Policy UNC 400.1

- | | |
|----------------------|---|
| Dec. 13, 2024 | New UNCW policy presented to Board of Trustees for approval. |
| Jan. 1, 2025 | Deadline for approved policy to System Office. |
| Spring 2025 | Formation of ad hoc committee of faculty and administrators to develop institutional guidelines. |
| Fall 2025 | Implement new process. |
| Jan. 2026 | Submit report to System Office summarizing progress and/or programs under review. (<i>This is a required annual report moving forward.</i>) |

Action Item: UNCW Policy on the Review and Evaluation of Academic Programs

Summary: In response to System Office's approved changes to UNC 400.1, the Office of the Provost worked with academic administrators and Faculty Senate representatives to develop a new institutional policy on academic program review, which was endorsed by Faculty Senate in November 2024. This new institutional policy is now brought to the Board of Trustees for approval.

Faculty Senate Action: Approved.

Provost Action: Approved.

Chancellor Action: Approved.

Board of Trustees Action: This item requires a vote and is recommended for approval.





Discussion / Q&A

UNCW Board of Trustees

AGENDA ITEM

Facilities Action Items

Situation:

The University will be requesting approval of a prioritized list of design firms for each of the following projects.

- 1) Student Housing Village – Phase III
- 2) McNeill Hall Renovations
- 3) Suites Residence Halls Roofing Replacements

Due to UNC System Office advertising requirements and interview schedules, the prioritized list of design firms will not be available until December 11th.

Background:

N/A

Assessment:

Details pursuant to the selection of the design firms will be provided at the meeting by Mark Morgan, Associate Vice Chancellor for Facilities.

Action:

This requires a vote by the full Board of Trustees.

Supporting Documentation:

Facilities Action Items PowerPoint Presentation.

Business Affairs Committee Facilities - Action Items

December 13, 2024



UNIVERSITY of
NORTH CAROLINA
WILMINGTON

BOARD of TRUSTEES

Action Item 1:

Student Housing Village - Phase III

Designer Approval

- **Background:** UNCW is required to solicit for Architectural/Engineering Design services in accordance with applicable statutes and SCO/SO guidelines for most projects in excess of \$500,000.
- UNCW evaluated each firm on the following factors:
 - Specialized or appropriate expertise in the type of project
 - Past performance on similar projects
 - Adequate staffing for the project
 - Current workload and state projects awarded
 - Proposed design approach for the project
 - Recent experience with project costs and schedules
 - Project management capabilities
 - Proximity to and familiarity with the area where the project is located
 - Record of successfully completed projects without major legal or technical problems
 - Other factors which may be appropriate for the project

ACTION ITEM: The University is requesting Board of Trustees' approval of the prioritized order of professional design firms listed below to lead the Student Housing Village Phase III project. Subsequent to approval, the University will begin fee negotiations with the chosen firms in rank order until acceptable contract terms are reached.

1. Hanbury Evans Wright Vlattas & Company
2. Little Diversified Architectural Consulting, Inc.
3. Clark Nexsen, Inc.

Action Item 2:

McNeill Hall Renovations

Designer Approval

- **Background:** UNCW is required to solicit for Architectural/Engineering Design services in accordance with applicable statutes and SCO/SO guidelines for most projects in excess of \$500,000.
- UNCW evaluated each firm on the following factors:
 - Specialized or appropriate expertise in the type of project
 - Past performance on similar projects
 - Adequate staffing for the project
 - Current workload and state projects awarded
 - Proposed design approach for the project
 - Recent experience with project costs and schedules
 - Project management capabilities
 - Proximity to and familiarity with the area where the project is located
 - Record of successfully completed projects without major legal or technical problems
 - Other factors which may be appropriate for the project

ACTION ITEM: The University is requesting Board of Trustees' approval of the prioritized order of professional design firms listed below to lead the McNeill Hall Renovations project. Subsequent to approval, the University will begin fee negotiations with the chosen firms in rank order until acceptable contract terms are reached.

1. HH Architecture, P.A.
2. BSA LifeStructures, Inc.
3. Walter Robbs Architects, A Michael Graves Company
4. CPL Architects and Engineers, P.C.

Action Item 3:

Suites Residence Halls Roofing Replacements

Designer Approval

- **Background:** UNCW is required to solicit for Architectural/Engineering Design services in accordance with applicable statutes and SCO/SO guidelines for most projects in excess of \$500,000.
- UNCW evaluated each firm on the following factors:
 - Specialized or appropriate expertise in the type of project
 - Past performance on similar projects
 - Adequate staffing for the project
 - Current workload and state projects awarded
 - Proposed design approach for the project
 - Recent experience with project costs and schedules
 - Project management capabilities
 - Proximity to and familiarity with the area where the project is located
 - Record of successfully completed projects without major legal or technical problems
 - Other factors which may be appropriate for the project

ACTION ITEM: The University is requesting Board of Trustees' approval of the prioritized order of professional design firms listed below to lead the Suites Residence Halls Roofing Replacements project. Subsequent to approval, the University will begin fee negotiations with the chosen firms in rank order until acceptable contract terms are reached.

1. REI Engineers, Inc.
2. SKA Consulting Engineers, Inc.
3. Atlas Engineering, Inc.



Questions

AGENDA ITEM

Tuition, Fee, Room, and Board Adjustments for Fiscal Year 2026

Situation:

UNCW is proposing adjustments to tuition, mandatory fees, housing rates, and meal plan rates for Fiscal Year 2026. These adjustments have been prepared in alignment with institutional priorities and system-wide instructions.

Background:

The presentation provides a comprehensive overview of each of the proposed adjustments and outlines key factors influencing each increase.

Assessment:

Details regarding the development and review of tuition and fee adjustments, including advisory committee and student feedback, are included in the accompanying presentation.

Action:

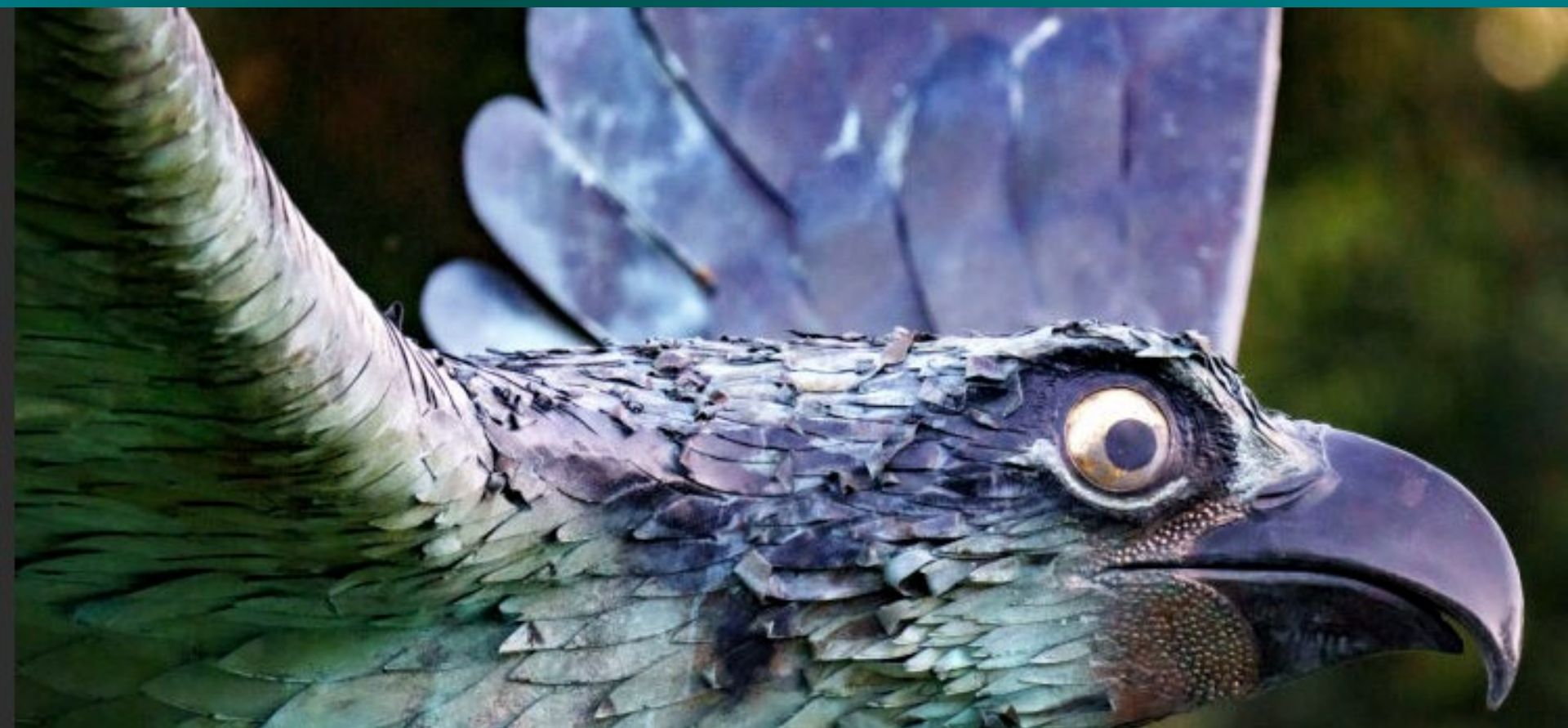
The Board will review and vote on the proposed adjustments.

Supporting Documentation:

Proposed Tuition & Fee Increases PowerPoint Presentation.

UNCW Board of Trustees

Proposed Tuition & Fee Increases
for Fiscal Year 2026



Tuition and Fee Overview



Purpose of Tuition and Fees

- **Tuition:** Generally, supports the provision of education on campus. For example, tuition revenues are used to pay for faculty and certain staff salaries, academic support services, certain student services, library operations, and other core operations.
- **Fees:** Support specific activities/services and fee revenues are intended to be used in support of that particular purpose. Fee revenues are not to be used to defray the costs associated with core academic and administrative operations of campus.

Expectations and Limitations

- **UNC System Policy Manual:** Each constituent institution should set a goal to keep its combined undergraduate nonresident tuition and fee rates at or above the third quartile of its respective BOG approved public peers.
- **NC General Statute:** Caps mandatory student fee increases to 3% a year.
- **Annual Instructions from UNC System:** Provided each fall and may vary from one year to the next.

UNC System Instructions for FY26

Tuition	
Student Classification	Increase Allowed?
Undergraduate Resident	No
Undergraduate Nonresident	Yes
Graduate Resident	Yes
Graduate Nonresident	Yes
Fees	
Type	Increase Allowed?
Mandatory Fees (including debt service)	Only increases intended to defray inflationary cost impacts will be considered.
Special Fees	Only increases intended to defray inflationary cost impacts will be considered for existing fees. New special fees, (for newly approved programs) are not subject to the same limitation.
Application Fees	No

Tuition Analysis and Increase Request for Fiscal Year 2026



Tuition Rates FY22 through FY25

Tuition				
	FY22	FY23	FY24	FY25
Undergraduate				
In State	\$ 4,443	\$ 4,443	\$ 4,443	\$ 4,443
Out of State	\$ 18,508	\$ 19,063	\$20,111	\$21,318
Graduate				
In State	\$ 4,719	\$ 4,719	\$ 4,979	\$ 5,278
Out of State	\$ 18,548	\$ 19,104	\$20,155	\$21,364

Where does UNCW Rank? Out-of-State UG Tuition and Fees

Peer Comparison (excluding UNCW)	
Name	Out-of-State UG
William & Mary	51,038
UC Santa Cruz	50,214
UMASS Lowell	37,146
University of Rhode Island	36,846
Cal Poly	33,789
University of Montana	33,664
UMBC	31,225
Binghamton	30,243
Western Washington	29,057
Rowan University	26,932
Ohio University	24,622
University of South Dakota	12,942

3rd Quartile = \$36,996

2nd Quartile = \$32,445

1st Quartile = \$27,995

UNCW: \$24,126 (within the first quartile)

Where does UNCW Rank? Graduate Resident Tuition and Fees

Peer Comparison (excluding UNCW)	
Name	GR Res
UMASS Lowell	18,028
University of Rhode Island	18,028
William & Mary	17,666
UMBC	16,344
UC Santa Cruz	16,014
Western Washington	16,002
Rowan University	14,824
Binghamton	13,780
Cal Poly	11,577
University of Montana	10,032
Ohio University	9,444
University of South Dakota	7,118

3rd Quartile = \$17,005

2nd Quartile = \$15,413

1st Quartile = \$10,804

UNCW: \$8,086 (within the first quartile)

Where does UNCW Rank? Out-of-State Graduate Tuition and Fees

Peer Comparison (excluding UNCW)	
Name	Out-of-State GR
UC Santa Cruz	50,214
University of Montana	37,588
William & Mary	36,684
UMASS Lowell	33,148
University of Rhode Island	33,148
Binghamton	26,970
UMBC	25,920
Western Washington	21,592
Cal Poly	21,060
Ohio University	17,436
Rowan University	14,824
University of South Dakota	12,768

3rd Quartile = \$34,916

2nd Quartile = \$26,445

UNCW: \$24,172 (within the second quartile)

1st Quartile = \$19,248

Tuition Increase Analysis

Consideration	Conclusion
Do we have significant funding needs?	Yes- As outlined in upcoming slide.
Does a review of the institutional peer data offer support for increasing tuition?	Yes- As indicated by comparing our tuition rates to our institutional peer rates.
Does a review of competitor market data offer support for increasing tuition?	Yes- Of the 20 institutions identified as top competitors for out-of-state students, 17 had higher tuition prices.
Have we been successful in attracting nonresident students?	Yes- The number of out-of-state undergraduate applicants increased by 2,206 prospective students in the fall of 2024 (representing an increase of 32% when compared to the fall of 2023).

Options Considered

	Undergraduate Non Resident		Graduate Resident		Graduate Non Resident		Summary
	Increase Amount	UG NR Rates	Increase Amount	GR R Rates	Increase Amount	GR NR Rates	Additional Revenue
Current Rates		\$ 21,318		\$ 5,278		\$ 21,364	
5% Scenario	\$ 1,066	\$ 22,384	\$ 264	\$ 5,542	\$ 1,068	\$ 22,432	\$ 3,286,194
6% Scenario	\$ 1,279	\$ 22,597	\$ 317	\$ 5,595	\$ 1,282	\$ 22,646	\$ 3,943,675
7% Scenario	\$ 1,492	\$ 22,810	\$ 369	\$ 5,647	\$ 1,495	\$ 22,859	\$ 4,598,052

Option Selected

	Undergraduate Non Resident		Graduate Resident		Graduate Non Resident		Summary
	Increase Amount	UG NR Rates	Increase Amount	GR R Rates	Increase Amount	GR NR Rates	Additional Revenue
Current Rates		\$ 21,318		\$ 5,278		\$ 21,364	
5% Scenario	\$ 1,066	\$ 22,384	\$ 264	\$ 5,542	\$ 1,068	\$ 22,432	\$ 3,286,194
6% Scenario	\$ 1,279	\$ 22,597	\$ 317	\$ 5,595	\$ 1,282	\$ 22,646	\$ 3,943,675
7% Scenario	\$ 1,492	\$ 22,810	\$ 369	\$ 5,647	\$ 1,495	\$ 22,859	\$ 4,598,052

Rationale:

1. Provides a recurring revenue stream to fund critical needs of the institution.
2. Ensures UNCW is responsive to UNC System policy expectations and is informed by a review of market conditions.
3. Takes a measured approach to tuition increases in order to remain sensitive to overall price for both current and future students.

Identified Needs

Uses for Tuition Increases	Amount
New and Expanding Academic Programs (with demonstrated workforce needs)	\$ 1,970,000
Transition to New Salary Ranges	\$ 906,675
University Police Department Salary Transitions	\$ 110,000
Library Investments (Including Staffing and Inflationary Cost Increases)	\$ 325,000
Center for Teaching Excellence Staffing	\$ 193,000
Disability Resource Center Staffing	\$ 271,000
University Learning Center Staffing	\$ 168,000
Total	\$ 3,943,675

University Engagement/Feedback (Tuition)

- **CITI Committee Action:**

- Supported the proposed increase (7 supported vs. 0 opposed).

- **SGA Action:**

- The SGA considered a resolution in support of the proposed tuition increases at their 11/12/24 meeting.
- The resolution was officially adopted by the Student Senate (18 supported vs. 11 opposed).

Action Item #1: The University requests approval from the Board of Trustees to increase tuition rates for nonresident undergraduate, resident graduate, and nonresident graduate students by 6% beginning in FY26.

Mandatory Fee Proposals



Mandatory Fee Overview with Adjustments

Mandatory Fee Snapshot				
Fee Description	FY25 Annual Rate	Proposed Annual Increase	Proposed FY26 Annual Rate	% Increase
Athletics	\$ 820	\$ -	\$ 820	0.00%
Student Activity	\$ 719	\$ 15	\$ 734	2.09%
Student Health	\$ 270	\$ -	\$ 270	0.00%
Rec. Center & Fac Debt	\$ 201	\$ -	\$ 201	0.00%
Union Expansion Debt	\$ 175	\$ -	\$ 175	0.00%
Security	\$ 60	\$ -	\$ 60	0.00%
Ed & Tech	\$ 563	\$ -	\$ 563	0.00%
Total Mandatory Fees	\$ 2,808	\$ 15	\$ 2,823	0.53%

FY25 Mandatory Fee Comparison

UNC System Campus	Mandatory Fees
UNC Asheville	\$ 3,210
UNC Charlotte	\$ 3,206
Appalachian State University	\$ 3,162
NC A&T State University	\$ 3,151
Western Carolina University	\$ 3,143
UNC Greensboro	\$ 3,113
NC Central University	\$ 2,814
UNC Wilmington	\$ 2,808
East Carolina University	\$ 2,718
UNC Pembroke	\$ 2,647
Winston-Salem State University	\$ 2,634
Fayetteville State University	\$ 2,584
UNC School of the Arts	\$ 2,509
Elizabeth City State University	\$ 2,391
NC State University	\$ 2,264
UNC Chapel Hill	\$ 1,745

Campus Recreation Fee Proposal



Campus Recreation

Campus Rec Summary	
Current Fee (FY25)	\$ 262.55
Proposed Fee (FY26)	\$ 269.55
Increase Amount	\$ 7
New Revenue Generated	\$ 88,900
Increase %	2.7%
Last Increase	2025

- Increase will support:
 - Inflationary costs of insurance
 - Physical plant repairs

Fee Comparison to UNC System Campuses

Student Activity Fee (System Comparison)	
Institution	FY25 Annual Fee
UNC Asheville	\$ 839
North Carolina A&T State University	\$ 765
Appalachian State University	\$ 744
UNC Wilmington	\$ 719
East Carolina University	\$ 718
Elizabeth City State University	\$ 711
North Carolina State University	\$ 708
UNC Pembroke	\$ 678
Western Carolina University	\$ 657
UNC Charlotte	\$ 650
UNC Greensboro	\$ 611
Fayetteville State University	\$ 582
Winston-Salem State University	\$ 568
North Carolina Central University	\$ 536
UNC Chapel Hill	\$ 407

- The Campus Recreation Fee (currently **\$262.55**) is a component of the Student Activity Fee (currently **\$719**).

University Engagement/Feedback (Campus Recreation Fee)

- **CITI Committee Action:**

- Supported the proposed increase (7 supported vs. 0 opposed).

- **SGA Action:**

- The SGA considered a resolution in support of the proposed fee increases at their 11/12/24 meeting.
- The resolution was officially adopted by the Student Senate
(18 supported vs. 11 opposed).

Action Item #2: The University requests approval from the Board of Trustees to increase the Campus Recreation fee by \$7 (from \$262.55 in FY25 to \$269.55 in FY26).

Commencement Fee Proposal



Commencement Fee

Commencement Summary	
Current Fee (FY25)	\$ 32
Proposed Fee (FY26)	\$ 40
Increase Amount	\$ 8
New Revenue Generated	\$ 101,600
Increase %	25.0%
Last Increase	2020

- Increase will support:
 - Inflationary increases for regalia
 - Unfunded mandatory to support legislative increases

Fee Comparison to UNC System Campuses

Student Activity Fee (System Comparison)	
Institution	FY25 Annual Fee
UNC Asheville	\$ 839
North Carolina A&T State University	\$ 765
Appalachian State University	\$ 744
UNC Wilmington	\$ 719
East Carolina University	\$ 718
Elizabeth City State University	\$ 711
North Carolina State University	\$ 708
UNC Pembroke	\$ 678
Western Carolina University	\$ 657
UNC Charlotte	\$ 650
UNC Greensboro	\$ 611
Fayetteville State University	\$ 582
Winston-Salem State University	\$ 568
North Carolina Central University	\$ 536
UNC Chapel Hill	\$ 407

- The Commencement Fee (currently \$32) is a component of the Student Activity Fee (currently \$719).

University Engagement/Feedback (Commencement Fee)

- **CITI Committee Action:**

- Supported the proposed increase (7 supported vs. 0 opposed).

- **SGA Action:**

- The SGA considered a resolution in support of the proposed fee increases at their 11/12/24 meeting.
- The resolution was officially adopted by the Student Senate
(18 supported vs. 11 opposed).

Action Item #3: The University requests approval from the Board of Trustees to increase the Commencement fee by \$8 (from \$32 in FY25 to \$40 in FY26).

Differential Tuition and Special Fees Proposal

Differential Tuition and Special Fees

- **Differential Tuition:** Is a special tuition rate associated with a particular academic program (typically graduate/professional) and the revenues generated by said tuition are typically used to offset expenses which are unique to a program's operations and/or academic requirements.
- **Special Fees:** Only applicable to students engaged in a particular activity or courses of study.

Human Resource Management Certificate Differential Tuition

Description	Proposed:
Differential (per SCH)	\$ 207.84
Estimated Credits taken per year	18
Annual charge per student	\$ 3,741.12
Differential (per SCH)	\$ 207.84
Projected FY26 SCHs	270
Projected Revenue	\$ 56,116.80

- New Certificate Program approved in Spring 2023
- Establishing this tuition will support:
 - Instructional costs
 - Equipment and equipment upgrades

Doctor of Nursing Practice Differential Tuition

Description	Current Differential Tuition:	Proposed Differential Tuition:
Differential (per SCH)	\$ 74.45	\$ 115.16
Estimated Credits per year	18	18
Annual charge per FTE	\$ 1,340.10	\$ 2,072.88
Differential (per SCH)	\$ 74.45	\$ 115.16
Projected FY26 SCHs	3,978	3,978
Projected Revenue	\$ 296,162.10	\$ 458,106.48

- This is an existing program with an existing fee of \$74.45. Fee increase of \$40.71 per SCH will support:

- Preceptor Costs
- Clinical Site Visits
- DNP Intensives
- Testing

Summer Lab Course Field Special Fee

Description	Proposed:
Program Fee	\$ 150
Projected Enrollment	50
Projected Fee Revenue	\$ 7,500

- This is a new summer field-based course at Center for Marine Science
- Establishing this fee will support:
 - Supply cost and equipment usage including boat and other field equipment

Action Item #4: The University requests approval from the Board of Trustees to adjust differential tuition and special fees as outlined in slides 32 through 34 beginning in FY26.

Housing Rate Analysis and Increase Request for FY26



FY26 Proposed Housing Rates: UNCW & UNCW Corp. Owned Properties

Semester Rates - Traditional/Seahawks				
Room Type	Current (2024-2025)	Proposed (2025-2026)	Variance	% Increase
Residence Hall Double (Belk, Graham, Hewlett, Schwartz)	\$ 3,488	\$ 3,697	\$ 209	6%
University Suites Double	\$ 3,813	\$ 4,042	\$ 229	6%
Cornerstone Hall, Innovation Double, Keystone Double	\$ 3,928	\$ 4,164	\$ 236	6%
University Suites Single	\$ 4,043	\$ 4,286	\$ 243	6%
Seahawk Crossing, Village and Landing	\$ 4,808	\$ 5,096	\$ 288	6%
Annual Rates - Traditional/Seahawks				
Room Type	Current (2024-2025)	Proposed (2025-2026)	Variance	% Increase
Residence Hall Double (Belk, Graham, Hewlett, Schwartz)	\$ 6,976	\$ 7,395	\$ 418	6%
University Suites Single	\$ 7,626	\$ 8,084	\$ 458	6%
Tri-House (Keystone, Cornerstone, Innovation)	\$ 7,856	\$ 8,327	\$ 472	6%
University Suites Single	\$ 8,086	\$ 8,571	\$ 486	6%
Seahawk Crossing, Village and Landing	\$ 9,616	\$ 10,193	\$ 576	6%

FY26 Anticipated Housing Rates: CHF Owned Properties

Semester Rates - P3				
Room Type	Current (2024-2025)	Proposed (2025-2026)	Variance	% Increase
Pelican & Sandpiper - Double	\$ 4,472	\$ 4,740	\$ 253	6%
Terrapin and Loggerhead - Double	\$ 4,564	\$ 4,838	\$ 258	6%
Terrapin and Loggerhead - Deluxe Double	\$ 4,706	\$ 4,988	\$ 266	6%
Pelican & Sandpiper -Single	\$ 5,030	\$ 5,332	\$ 285	6%
Terrapin and Loggerhead - Single	\$ 5,135	\$ 5,443	\$ 291	6%
Annual Rates - P3				
Room Type	Current (2024-2025)	Proposed (2025-2026)	Variance	% Increase
Pelican & Sandpiper - Double	\$ 8,944	\$ 9,481	\$ 506	6%
Terrapin and Loggerhead - Double	\$ 9,128	\$ 9,676	\$ 517	6%
Terrapin and Loggerhead - Deluxe Double	\$ 9,412	\$ 9,977	\$ 532	6%
Pelican & Sandpiper -Single	\$ 10,060	\$ 10,664	\$ 570	6%
Terrapin and Loggerhead - Single	\$ 10,270	\$ 10,886	\$ 582	6%

UNC System Institution Comparison

Institution	Cost Per Semester (2024-2025)**	% Change Proposed/ Not Approved (2025-2026)	Projected Cost per Semester Rate (2025-2026)
UNC Chapel Hill	\$ 3,868	6-8%	\$ 4,100
North Carolina State University	\$ 3,650	4%	\$ 3,800
UNC School of Arts	\$ 3,537	unknown	
UNC Charlotte	\$ 3,515	unknown	
UNC Wilmington	\$ 3,488	6%	\$ 3,697
UNC Asheville	\$ 3,157	3%	\$ 3,252
Winston-Salem State University	\$ 3,105	0%	\$ 3,105
UNC Greensboro	\$ 3,067	3%	\$ 3,159
Appalachian State University	\$ 3,063	3%	\$ 3,155
East Carolina University	\$ 2,958	3.5%	\$ 3,062
North Carolina Central University	\$ 2,867	3-4%	\$ 2,953
Elizabeth City State University	\$ 2,594	3%	\$ 2,672
Western Carolina University	\$ 2,397	unknown	
Fayetteville State University	\$ 2,324	0%	\$ 2,324
North Carolina A&T State University	\$ 2,304	3%	\$ 2,373
UNC Pembroke	\$ 1,999	3-5%	\$ 2,059
Average	\$ 2,993		\$ 3,055

- Sorting predicated on information provided/available as of 11/18/2024
- If no additional adjustments were made, the average price for the lowest cost double room would be \$2,993 per semester.

National Peer Group Comparison

Lowest Priced Double Room			
Institution*	Cost Per Semester (2024-2025)**	% Change Proposed (2025-2026)	Projected Cost per Semester Rate (2025-2026)***
SUNY - Binghamton	\$ 5,589	TBD	\$ 5,589
Cal Poly	\$ 5,547	TBD	\$ 5,547
Rowan University	\$ 4,796	TBD	\$ 4,796
William and Mary	\$ 4,656	TBD	\$ 4,656
UMASS Lowell	\$ 4,620	TBD	\$ 4,620
University of Rhode Island	\$ 4,555	TBD	\$ 4,555
University of Maryland Baltimore County	\$ 4,379	TBD	\$ 4,379
UNC Wilmington	\$ 3,488	6.00%	\$ 3,697
Ohio University	\$ 3,569	TBD	\$ 3,569
University of Montana	\$ 2,816	TBD	\$ 2,816
University of South Dakota	\$ 2,445	0.00%	\$ 2,445
UC Santa Cruz			
Western Washington			
		Average	\$ 4,243
<i>UC Santa Cruz and Western Washington rates include room and meal plans (combined), and therefore have been removed from this list to facilitate a proper comparison.</i>			

- Sorting predicated on information provided/available as of 12/4/2024.
- If no additional adjustments were made, the average price for the lowest cost double room would be \$4,243 per semester.

Off-Campus Annual Rental Prices

Name of Property	Distance from campus	Current Monthly Rent FY24/25	Typical Contract length	Utilities Included	Total Cost
Mill Creek Apartments	1 mile	\$ 1,240	12	No	\$ 14,880
Lofts of Wilmington	1.9 miles	\$ 990	12	No	\$ 11,880
Lighthouse Apartment	950 feet	\$ 980	12	Partial (electricity not included)	\$ 11,760
Cottages at College Acres	1.0 miles	\$ 875	12	Partial (electricity not included)	\$ 10,500
Aspire 349 Apartments	1.6 miles	\$ 854	12	Partial (electricity not included)	\$ 10,248
Uncommon Wilmington	1.1 miles	\$ 799	12	No (not that the website says)	\$ 9,588
Red Point	2.4 miles	\$ 769	12	Partial (electricity not included)	\$ 9,228
Seahawk Cove Apartments	1.9 miles	\$ 740	12	Yes (\$90 electricity cap)	\$ 8,880
Projected 25/26 Seahawk Apartments	Avg per month	\$ 1,133	9	Avg Annually	\$ 10,194

- This chart compares UNCW apartment style housing to rates being charged at various off-campus housing options.
- While off-campus rates tend to be more affordable by the month, UNCW is more affordable when comparing total contract costs.



Action Item #5: The University requests approval from the Board of Trustees to increase student housing rates at all properties by 6% FY26.

Meal Plan Analysis and Increase Request for FY26



FY 2025-26 Proposed All-Access Meal Plan Rates

All Access Meal Plan Rates - Comparison to Prior Year (pre-tax)						
Plan	Plan Description	FY25 Price Per Semester (excluding food dollar component)	Proposed FY26 Price Per Semester (excluding food dollar component)	\$ Change	% Change	Key Takeaway(s)
All Access – Dining Hall Exclusive Plan	•All access to dining halls (five meals per day/seven days per week)	\$ 2,054	\$ 2,157	\$ 103	5%	<ul style="list-style-type: none"> •The greatest value for students who intend to eat most of their meals in campus dining hall facilities •Price adjustments needed to address wage and food cost increases
All Access – Dining Hall Plus Three Plan	<ul style="list-style-type: none"> •All access to dining halls (five meals per day/seven days per week) •Up to three meals at select retail locations per week 	\$ 2,223	\$ 2,334	\$ 111	5%	<ul style="list-style-type: none"> •Additional flexibility for students who intend to eat at a retail location a few times per week •Price adjustments needed to address wage and food cost increases
All Access – Dining Hall Plus Six Plan	<ul style="list-style-type: none"> •All access to dining halls (five meals per day/seven days per week) •Up to three meals at select retail locations per week 	\$ 2,370	\$ 2,489	\$ 119	5%	<ul style="list-style-type: none"> •Most flexibility for students who intend to eat a significant portion of their meal plans at retail locations •Price adjustments needed to address wage and food cost increases

UNC System Institution Comparison

Price Relative to Most Comparable Freshman Option

Institution	UNCW Proposed FY26 Rate vs.
North Carolina State University	\$ 2,841
UNC Charlotte	\$ 2,718
UNC Asheville	\$ 2,664
Appalachian State University	\$ 2,600
East Carolina University	\$ 2,596
UNC Pembroke	\$ 2,417
UNC Wilmington	\$ 2,408
UNC School of the Arts	\$ 2,395
Western Carolina University	\$ 2,392
North Carolina Central University	\$ 2,221
UNC Greensboro	\$ 2,131
North Carolina A&T University	\$ 1,994
Winston Salem State University	\$ 1,992
UNC-Chapel Hill	\$ 1,907
Fayetteville State University	\$ 1,750
Elizabeth City State University	\$ 1,352

**Rounded to the nearest dollar*

Price Explanation

- After-tax price of base plan:
\$2,157 x 1.07 = \$2,308
- Plus \$100 Dining Dollars =
\$2,408
- Dining Dollars are taxed as they are utilized

National Peer Institution Comparison

Price Relative to Most Comparable Freshman Option	
Institution	UNCW Proposed FY26 Rate vs. Existing Rates*
Cal Poly	\$ 3,273
William and Mary	\$ 3,171
University of Montana	\$ 2,978
UMASS Lowell	\$ 2,800
Western Washington University	\$ 2,796
SUNY-Binghamton	\$ 2,755
University of Rhode Island	\$ 2,675
University of Maryland Baltimore County	\$ 2,588
Ohio University	\$ 2,575
UC Santa Cruz	\$ 2,544
Rowan University	\$ 2,452
UNC Wilmington	\$ 2,408
University of South Dakota	\$ 1,856
*Rounded to the nearest dollar	

Price Explanation

- After-tax price of base plan:
\$2,157 x 1.07 = \$2,308
- Plus \$100 Dining Dollars =
\$2,408
- Dining Dollars are taxed as they are utilized

Action Item #6: The University requests approval from the Board of Trustees to increase each of the all-access meal plan rates by 5% FY26.



Total Cost of Attendance



Estimated COA for FY26 (with increases applied)

Estimated COA- UG Resident Living on Campus with a Meal Plan					
Undergraduate Resident	Current FY25	Estimated FY26	\$ Change	% Change	Notes (if applicable)
Regular Term Tuition	\$ 4,443.00	\$ 4,443.00	\$ -	0.0%	No Change (in-state)
Mandatory Fees	\$ 2,808.00	\$ 2,823.00	\$ 15.00	0.5%	Student Activity Fee
Lowest Priced Residence Hall	\$ 6,976.00	\$ 7,394.00	\$ 418.00	6.0%	Aligns with request
Lowest Price Meal Plan (all access)	\$ 4,108.00	\$ 4,314.00	\$ 206.00	5.0%	Aligns with request
Books/Supplies	\$ 1,130.00	\$ 852.00	\$ (278.00)	-24.6%	
Transportation	\$ 1,810.00	\$ 1,936.00	\$ 126.00	7.0%	
Loan Origination Fee	\$ 64.00	\$ 64.00	\$ -	0.0%	
Personal	\$ 1,400.00	\$ 1,772.00	\$ 372.00	26.6%	
Medical Insurance	\$ 2,785.00	\$ 2,785.00	\$ -	0.0%	
Total	\$ 25,524.00	\$ 26,383.00	\$ 859.00	3.4%	

Questions?



Action Items

The University requests approval from the Board of Trustees to:

1. Increase tuition rates for nonresident undergraduate, resident graduate, and nonresident graduate students by 6% beginning in FY26
2. Increase the Campus Recreation fee by \$7 (from \$262.55 in FY25 to \$269.55 in FY26)
3. Increase the Commencement fee by \$8 (from \$32 in FY25 to \$40 in FY26)
4. Adjust differential tuition and special fees as outlined in slides 32 through 34 beginning in FY26
5. Increase student housing rates at all properties by 6% FY26
6. Increase each of the all-access meal plan rates by 5% FY26

These materials are intended for print purposes.
If you need this in another format, please contact
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