



## **Business Affairs Committee**

**August 1, 2024**

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### **AGENDA**

- |      |  |                       |
|------|--|-----------------------|
| (1)  | Call to Order                              | Trustee Jeffrey Clark |
| (2)  | Roll Call                                  | Trustee Jeffrey Clark |
| (3)  | Statement from State Government Ethics Act | Trustee Jeffrey Clark |
| (4)  | Approval of Minutes from April 25, 2024    | Trustee Jeffrey Clark |
| (5)  | Facilities Update                          | Mark Morgan           |
|      | a. Campus Master Plan Action Item          | Mark Morgan           |
| (6)  | UNCW Mobile App                            | Sharyne Miller        |
| (7)  | VCBA Update                                | Miles Lackey          |
|      | a. Investment Policy Action Item           | Miles Lackey          |
| (8)  | Closed Session                             | Trustee Jeffrey Clark |
| (9)  | Old Business                               | Trustee Jeffrey Clark |
| (10) | New Business                               | Trustee Jeffrey Clark |
| (11) | Adjournment                                | Trustee Jeffrey Clark |

## **AGENDA ITEM**

Approval of Minutes from April 25, 2024

**Situation:**

Approval of the minutes from the April 25, 2024 Committee meeting.

**Background:**

N/A

**Assessment:**

N/A

**Action:**

This requires a vote by the committee.

**Supporting Documentation:**

Draft Business Affairs Committee Minutes from the April 25, 2024 Meeting

**Business Affairs Committee  
UNCW Board of Trustees  
Thursday, April 25, 2024, at 2:25 p.m.**

**DRAFT**

**MINUTES**

The Business Affairs Committee of the UNCW Board of Trustees met on Thursday, April 25, 2024, at 2:25 p.m. Members present at the meeting were: Mr. Jeff Clark (Chair), Ms. Traci Butler, Ms. Perry Chappell, Mr. Bob Rippy, Dr. Yousry Sayed, and Dr. Jimmy Tate.

Mr. Clark called the meeting to order and read the required ethics statement from the State Government Ethics Act. No conflicts were identified.

Mr. Clark asked for a motion to approve the minutes of the February 8, 2024, meeting. The motion was moved and seconded, and then subsequently approved by the committee with unanimous support.

Next, Mr. Mark Morgan, Associate Vice Chancellor for Facilities, requested Board of Trustees' approval to authorize preventive maintenance and repairs to be made to the East Parking Deck in an amount not to exceed \$750,000.

Mr. Clark asked for a motion to approve the East Parking Deck preventive maintenance and repairs item as presented by Mr. Morgan. The motion was moved and seconded, and then subsequently approved by the committee with unanimous support.

Mr. Morgan then provided an update on the Randall Library Renovation and Expansion project, the Outdoor Recreation Fields and Facilities Improvements project, the Pedestrian Bridge Construction, the King Hall R&R project, the Alderman Hall R&R Project, and the CMS R&R Project.

Next, Ms. Elizabeth Morgan with Hanbury Architects provided an update on the Campus Master Plan. Her presentation covered the process timeline, an update regarding the comprehensive draft plan, and an overview of a number of the projects that are being recommended for inclusion in the Master Plan.

Following the Campus Master Plan update, Mr. Miles Lackey, Vice Chancellor for Business Affairs, provided an overview of the All-Funds Budgeting process which each of the UNC System campuses are using to facilitate the development of their budgets for FY25.

Mr. Lackey stated that UNCW had applied the All-Funds Budgeting conventions to UNCW's budget planning practices, and ultimately developed a budget for FY25 which makes significant investments in several high priority areas identified through UNCW's new strategic plan.

Mr. Lackey then provided the committee with an overview of UNCW's proposed FY25 all-funds budget, by walking through the university-level template which includes all funds and units rolled up to the university level. As part of Mr. Lackey's review, he discussed the major sources and uses associated with each of the funds, and how the funds relate to one another.

After Mr. Lackey's review of the university level budget, he provided the committee with a brief overview of the composition of revenues and expenses for sub-units identified under the all-funds budgeting process.

Mr. Clark asked for a motion to approve the FY25 All Funds Budget as presented by Mr. Lackey. The motion was moved and seconded, and then subsequently approved by the committee with unanimous support.

Following Mr. Lackey's presentation, there was no further business, and the meeting was adjourned.

## **AGENDA ITEM**

### Campus Master Plan Approval

**Situation:**

The University is requesting BOT approval of the 2024 Campus Master Plan.

**Background:**

The University has developed a new campus master plan which is informed by data gleaned through the master planning process, in addition to feedback provided by UNCW stakeholders, along with significant feedback provided by the Board of Trustees.

**Assessment:**

Details associated with core components of the new master plan will be presented at the meeting by Mark Morgan, AVC for Facilities, and Elizabeth Morgan, Associate Principal with Hanbury Design.

**Action:**

This requires a vote by the Committee, with a vote by the full Board of Trustees.

**Supporting Documentation:**

A document describing the core components of the new campus master plan will be provided and presented to the Trustees.

# Business Affairs Committee Campus Master Plan Consideration & Facilities Update

August 1, 2024



UNIVERSITY of  
NORTH CAROLINA  
WILMINGTON

BOARD of TRUSTEES

# 2024 Campus Master Plan

- **Bottom-line:** Today the University is seeking your approval of a new campus master plan (referred to as the “2024 Campus Master Plan”).
- **Background:** The new plan was developed through an open and inclusive planning process and was informed by significant data analysis and extensive feedback provided by the UNCW community, including members of the Board of Trustees.
- **Plan Overview:** Core elements of the new plan are outlined in the following slides.



University of North Carolina Wilmington

*connecting people to place*  
**2024 CAMPUS MASTER PLAN**



UNIVERSITY of NORTH CAROLINA WILMINGTON



## Acknowledgments

### UNCW EXECUTIVE LEADERSHIP TEAM

Dr. Aswani Volety, Chancellor  
 Bradley Ballou, Chief of Staff  
 Dr. Christine Davis, Vice Chancellor of Student Affairs  
 Miles Lackey, Vice Chancellor of Business Affairs and Finance  
 Mark Morgan, Assoc. Vice Chancellor Business Affairs, Facilities (Ex Officio)  
 Eddie Stuart, Vice Chancellor for University Advancement  
 Dr. James Winebrake, Provost and Vice Chancellor for Academic Affairs

### BOARD OF TRUSTEES

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 Malcomb D. Coley, Sr. '86, '89M  
 Skyler A. Stein, SGA President  
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 Robert S. Rippy  
 Dr. Yousry Sayed  
 Kevin H. Sills '86  
 Dr. Jimmy T. Tate '99, '01M, '19M

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 Hank Miller, former chair  
 Cody Brandon, former SGA President

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 David Cook, Director Parking & Transportation  
 Dr. Van Dempsey, Dean of Watson College of Education  
 Dr. Christopher Finelli, Dean of the Graduate School  
 Gino Galutera, Asst. Vice Chancellor for Business and Auxiliary Services  
 Dr. Ken Halanych, CMS Executive Director  
 Timothy Lewis, Director of Student Recreation  
 Dr. Kevin Meaney, Director of Housing and Residence Life  
 Sharyne Miller, Associate Vice Chancellor for ITS, Chief Information Officer  
 Michael Oblinger, Athletics Director  
 Dr. Justine Reel, Dean of College of Health and Human Services  
 Dr. Donyell Roseboro, Chief Diversity Officer  
 Dr. Michelle Scatton-Tessier, Interim Dean of College of Arts and Sciences  
 Larry Wray, Campus Life Director

### UNCW PLANNING CORE TEAM

Sujit Chemburkar, Director, University Space Planning & Management  
 David Holsinger, Asst. Director for Architectural and Construction Services  
 Zachary Manfredi, Capital Project Manager  
 Dr. Andy Mauk, Assoc. Provost for Institutional Research and Planning  
 Kelli Jordan, Director of Architectural and Construction Services  
 Rachel Patrick, Previous Director of Architectural and Construction Services  
 Nic Troutman, Capital Project Manager

### UNCW PLANNING ACTION TEAM

Myra Blow, Executive Director for Resource Administration, Student Affairs  
 Cody Brandon, SGA Student Body President  
 Lindsay LeRoy, Executive Director, UNCW Alumni Association  
 Dr. Zachary Long, Assoc. Professor, Coastal Plant Ecology  
 Lincoln Walburn, CHHS Director of Operations

### PLANNING TEAM

#### HANBURY

Emily Gaines, Data Analyst  
 Mary Jaasma, Graphic Designer  
 Lizandro Marcial-Armas, Architectural Designer  
 Scott Miller, Lead Campus Planner  
 Ashley Montgomery, Director of Research & Design Strategy  
 Elizabeth Morgan, Campus Planner & Graphic Designer  
 Reid Sabin, Project Manager

#### AFFILIATED ENGINEERS, INC.

John Duffy, PE, MEP Planning  
 Conner Harvey, MEP Planning

#### VHB

Nat Grier, PE, Transportation Planner  
 Joseph L. Lewis, PE, Project Manager  
 Andrew Topp, Civil Engineer



# plan vision

● ○ ○ ○ ○

INTRODUCTION

STRATEGIC ALIGNMENT

ENROLLMENT GROWTH + SPACE ASSESSMENT

MAIN CAMPUS PLAN OVERVIEW

MAIN CAMPUS PROGRAM ACCOMMODATION

CMS CAMPUS RECOMMENDATIONS



# Introduction

The UNCW Strategic Plan “Soar Higher” is a bold institutional vision that inspired this plan for the future of the campus. The 2024 Campus Master Plan will provide direction for physical improvements to help realize the vision of the strategic plan.

The 2024 Campus Master Plan is the result of an 18-month collaborative process with the campus community and the University’s host community. The principles, program, and placemaking strategies outlined in the plan represent an intentional synthesis of interrelated ideas and goals in order to begin the process of physically embodying the goals of the University’s strategic plan. The Campus Master Plan is a roadmap for future growth, while allowing flexibility in its implementation. The plan is based on a series of historical, land use, and natural frameworks that guide the recommendations laid out in this document.

Data collection and research for the Campus Master Plan commenced in the spring of 2023. Over the following year, the planning team developed multiple iterations of analysis and options informed by input from the Executive Leadership Team and broader university community. The Plan Vision was presented to the Board of Trustees for approval on August 1st 2024.



## Process Overview

The purpose of the 2024 Campus Master Plan Update is to create a holistic framework for the highest and best use of the University's physical assets to meet UNCW's strategic goals. In addition to recommendations for the built and natural campus environments, the planning team looks for opportunities to increase the campus's overall resilience culturally, financially, and within the broader community. Key outcomes of this process include:

**Establish overall goals, objectives, and drivers to create a conceptual framework for sustainable growth and responsible development over the 10-year planning horizon.**

- » Campus Master Plan goals are in alignment with institutional strategic initiatives, providing long-term views that can inform day-to-day decision-making.
- » Recommendations are data-driven and rooted in UNCW's unique campus culture.

**Create a holistic vision for UNCW that promotes stewardship of natural, human, and fiscal resources.**

- » Concepts are visionary and practical, built on historic growth patterns, and tailored to address campus needs at a variety of scales.
- » Integration of campus systems is thoughtfully reflected in land use, space use, architecture, landscape, utilities, circulation, and parking recommendations.

**Build consensus around the vision through an open, inclusive, and transparent process.**

- » Collaborative engagement with various stakeholders throughout the process provides a deep understanding of UNCW's challenges and opportunities.
- » Regular engagement with UNCW's Core Planning Team and Executive Leadership Team (ELT) creates more direct feedback loops and allows leadership to engage as true thought partners.



## Master Plan Schedule

### Discovery & Analysis

- » The planning team tours existing facilities, reviews previous and current capital initiatives/studies, and meets with a comprehensive cross-section of campus stakeholders to establish a deep understanding of existing conditions, assets, issues, program needs and aspirations.
- » In parallel with campus user interviews and meetings, the planning team analyzes existing campus infrastructure, buildings, landscapes, systems, and conducts a thorough utilization and space needs assessment.
- » Initial concepts for land use, open space, circulation, and infrastructure are developed as planning themes and drivers emerge.

### Concept Advancement & Refinement

- » A summary of key findings from Phase 1 and initial concept opportunities are presented to UNCW's Core Team, ELT, and stakeholder groups. These concepts are vetted through a series of stakeholder workshops and the planning team refines the scenarios into preferred concepts.
- » Preferred concepts address strategies for program accommodation, highlight opportunities for synergistic adjacencies, and create connected open space networks that also enhance campus gateways.

### Integration & Implementation

- » Natural and man-made campus systems are coordinated to reinforce the overall land use strategy and campus framework. The final plan, recommendation narratives, digital modeling, and visualization graphics are created to illustrate proposed projects and implementation strategies.

### Publication & Presentation

- » The 2024 Campus Master Plan Vision is presented to UNCW Board of Trustees for approval in August 2024.
- » Development and finalization of interactive master plan publication.

## Stakeholder Engagement

Over 1,700 students, faculty, alumni, staff, and Wilmington community members participated in the Campus Master Plan open forums and online surveys. A website page was created with UNCW's Office of University Relations to effectively share progress on the plan's development, obtain feedback on plan priorities, and encourage participation in on-campus and virtual input sessions. Throughout the process, the planning team facilitated over seventy campus meetings to include a wide range of stakeholders and campus users, some of which included:

- » Chancellor
- » Provost and UNCW Vice Chancellors
- » Board of Trustees
- » College Deans and Leadership
- » Undergraduate Education & Faculty Affairs
- » Student Engagement, Enrollment & Retention
- » Global Partnerships & International Education
- » Institutional Research & Planning
- » Research and Innovation
- » Community Engagement & Impact
- » Graduate, Continuing & Lifelong Education
- » Teaching, Learning & Library Services
- » Center for Marine Sciences
- » University Advancement
- » Athletics
- » University Police Department
- » Information Technology
- » Business Affairs
- » Student Affairs
- » Student Government
- » Dining Services
- » Parking Services/Transportation
- » Student Recreation
- » Housing and Residence Life
- » Campus life
- » Executive Leadership Team
- » Core Planning Team
- » Faculty Senate
- » Staff Senate



### ONLINE SURVEY PARTICIPATION

**1,700**  
Answered part of the  
questionnaire

**900**  
Completed the  
questionnaire

**95%** Full-time Students  
**5%** Part-time Students

**42%** On-campus  
**58%** Off-campus

## Online Student Survey

## KEY TAKE-AWAYS

**50%**

50% of off-campus student respondents & 60% of on-campus student respondents have difficulty finding a parking spot

**25%**

25% of off-campus student respondents can't always find parking

**25%**

25% of student respondents use a bike or board to get around campus

**16%**

16% of off-campus student respondents live off-campus due to lack of on-campus housing availability

**Nature**

The trees, greenery, and lakes are by far everyone's favorite aspect of campus

**Campus Commons**

While the Campus Commons was unanimously the heart of campus and many respondents' favorite place on campus, it was also the #1 area respondents felt needed improvement

**1 / 3**

1 out of every 3 respondents perceived the Suites parking lot to be the most unsafe place on campus

## TOP REQUESTS

**all RESPONDENTS**

Dining/Coffee  
Lounge/Study  
WiFi/Tech

**on-campus STUDENTS**

Social spaces  
Convenience to stores

**off-campus STUDENTS**

Convenient parking  
Places to spend time in between classes

## REOCCURRING THEMES

**LIBRARY**

Most visited place for off-campus students when not in class.

**CHANCELLOR'S WALK**

Top requested enhancements include dedicated routes for pedestrians, shaded seating and walking paths, and additional landscaping.

**CMS**

There is a lot of interest in interdisciplinary research on CMS.

**STAFF**

There was a greater emphasis on wellness and wayfinding in staff responses than in faculty responses.

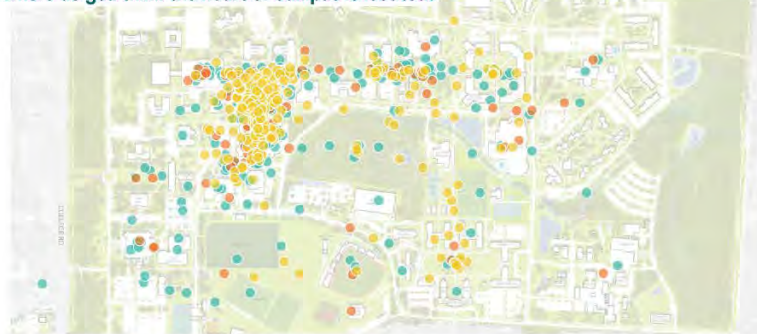
**FACULTY COMMONS**

Top requested amenities were Pub/Coffee/Food and Lounge/Meeting.

**WELCOME CENTER**

75% of respondents said they would or might go to an Welcome/Alumni Center if it existed.

## Where do you think the heart of campus is located?



● Students ● Faculty/Staff ● Alumni



The infographic diagram to the left visually describes what survey respondents view as a positive or neutral sentiment about campus (teal) and what areas need additional support or improvement (orange). The relative size of the word denotes the frequency with which these topics arose in the survey responses.



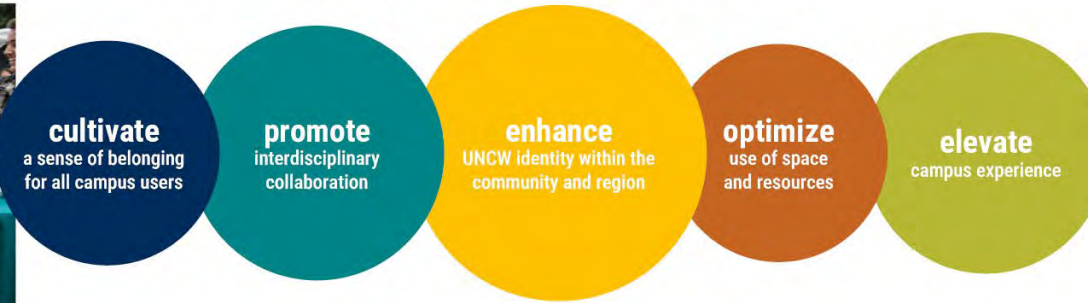
# Strategic Alignment

## Plan Themes and Drivers

The 2024 Campus Master Plan supports the University's newly adopted "Soar Higher" Strategic Plan. As stated by Chancellor Volety, "UNCW's most important asset is its people, and this plan focuses fully on the continued success of our students, faculty and staff... From enhanced academic advising, career readiness opportunities and support for cutting-edge academic programs and research endeavors to elevated investments in workplace services, campus infrastructure and community engagement, this plan outlines our commitment to transforming Seahawks' lives and this region, now and in the years to come." The updated strategic plan outlines four strategic pillars:



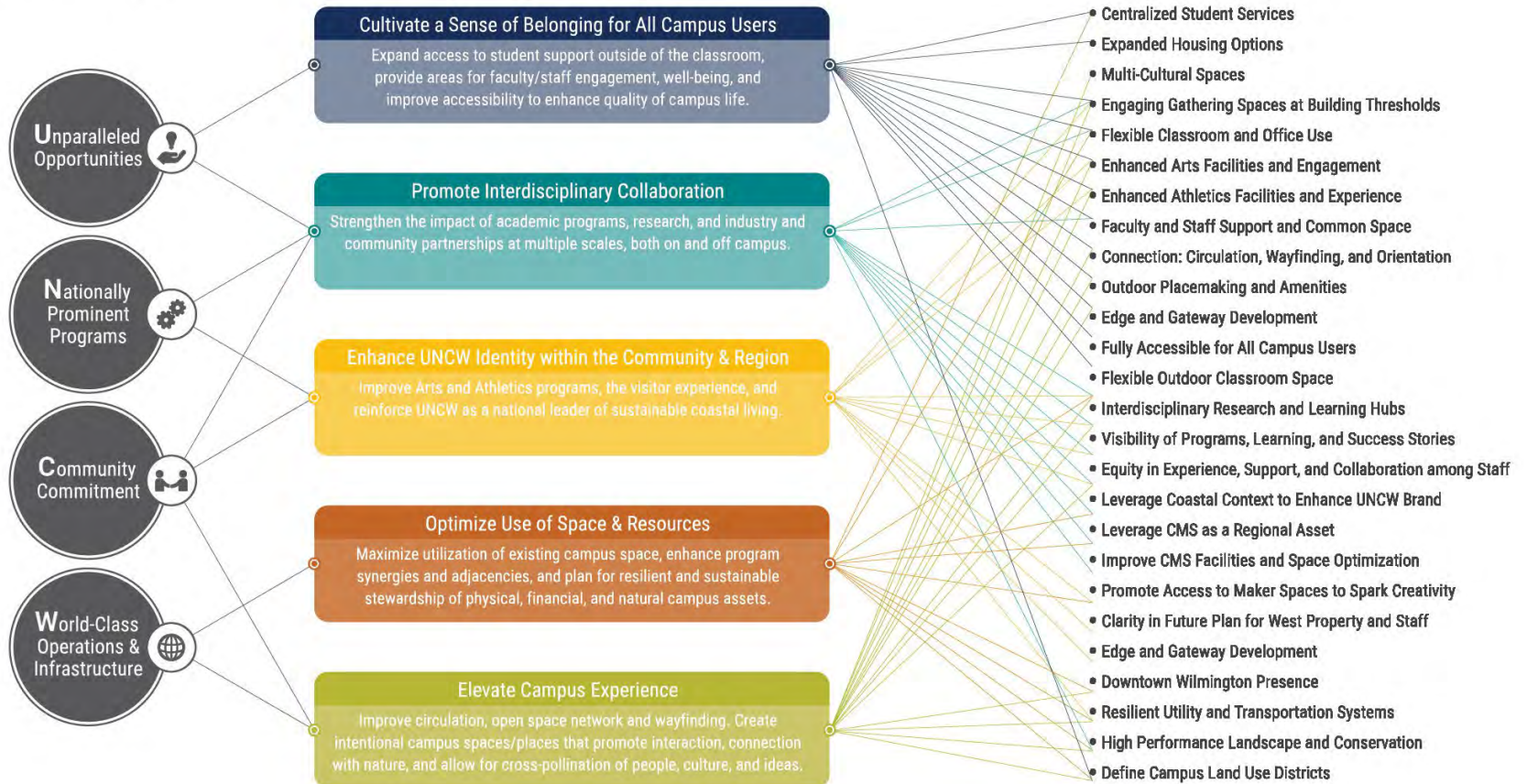
As a result of the aforementioned input process and in support of the strategic plan pillars, the following five master plan principles have been created to provide alignment and focused strategies for the master plan:

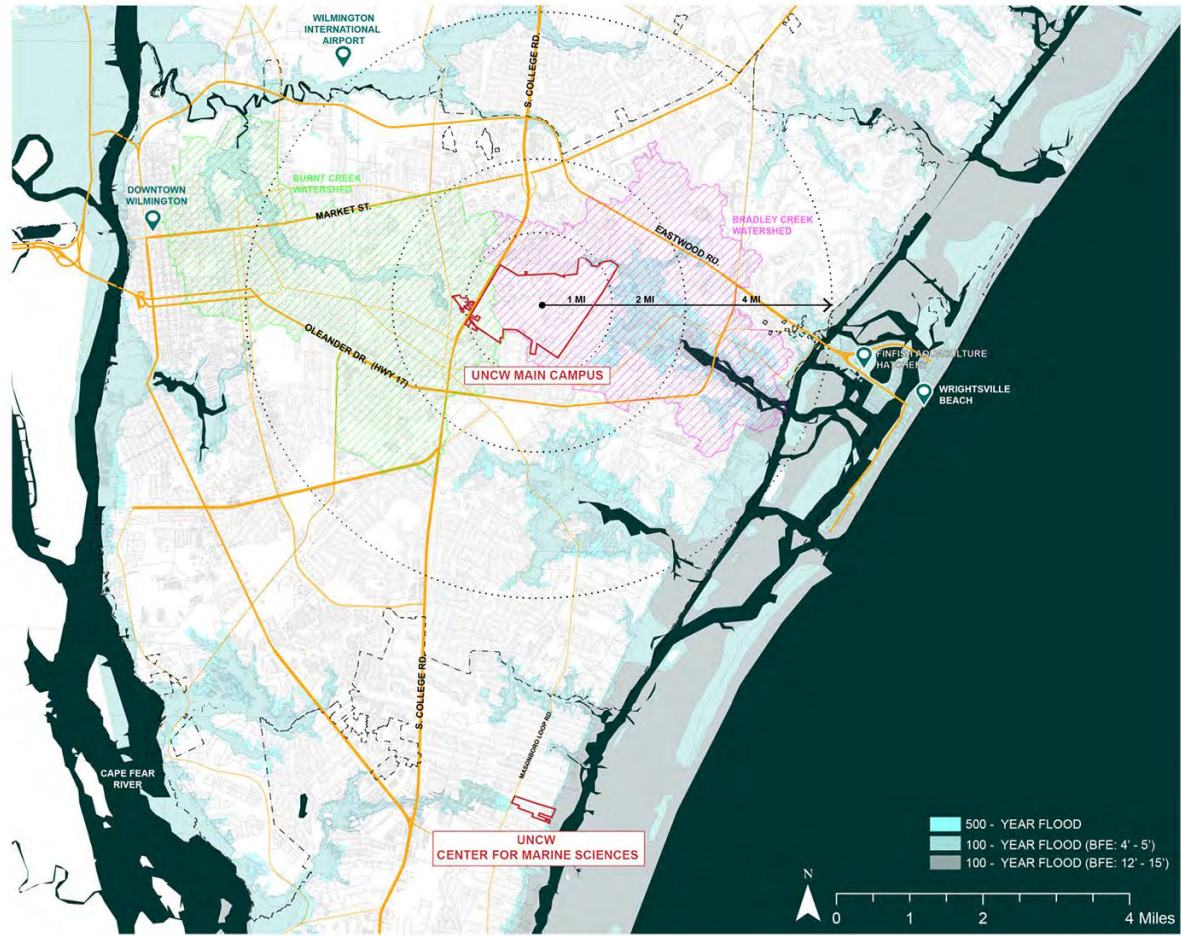


## STRATEGIC PILLARS

## PLAN PRINCIPLES

## PLAN DRIVERS

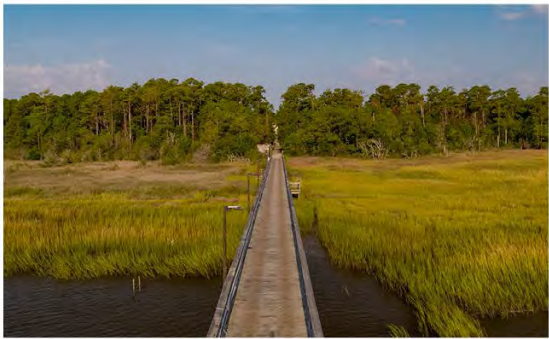




Regional Context

The University community desires to build on its historic presence in, and engagement with, the Wilmington community and seasonal Wrightsville Beach visitors. The 2024 Campus Master Plan seeks to celebrate and leverage the University's unique regional and coastal context through:

- » Enhancing awareness, connections, and partnership opportunities with downtown Wilmington and other campus locations at the Center for Marine Science (CMS) and the Finfish Research facility on Harbor Island at Wrightsville Beach.
- » Reinforcing multi-modal connectivity with the recreational resources in the region via means such as trails, Cross City bike trail/routes, and Greenway connections.
- » Enhancing visibility of community resources like the Bradley Creek Watershed, Cape Fear River, along with campus resources like performing arts, educational and recreational camps, and lifelong learning initiatives.



Regional Context Diagram

# Enrollment Growth + Space Assessment

## Purpose

Space needs analysis for the purpose of master planning is a process that estimates space amounts likely to be needed by various units of an institution at current and projected enrollment, staffing, and activity levels. The findings from the Space Needs Analysis provide insights to inform the development of the Master Plan.

Hanbury conducted the following as components of the Space Needs Analysis:

- » Space Assessment
- » Peer Benchmarking
- » Instructional Space Analysis
- » Projected Space Needs

The University provided the following data to inform this analysis:

- » Current and projected enrollment levels
- » Fall 2022 course data
- » Faculty and staff personnel, including teleworking status
- » Room-by-room facilities file
- » Research expenditures
- » Distance education students

Additional documents were provided to inform the planning concepts but had limited impact on the Space Needs Analysis. Meetings were held on campus and virtually April 10 through May 31, 2023, with the Vice Chancellors, Deans, and key stakeholders to discuss specific needs of the individual colleges and administrative divisions. A virtual meeting in November 2023 provided an opportunity to present the initial results of the Space Needs Analysis to the Executive Leadership Team for review and comment.



## Strategic Planning

The four key pillars identified in the UNCW Strategic Plan, along with the 18 key strategic priorities for the next 10 years, are used as the foundation for this analysis and the development of the Master Plan. The qualitative input of these strategic goals helped inform the quantitative output of this analysis to ensure the future projected space needs support the strategic priorities for the campus.



## Methodology + Projections

The following describes this report's parameters for establishing space needs in the future.

- » The goal of the Campus Master Plan is to provide direction and clarity for future campus development.
- » The enrollment utilized in this analysis is converted from the total headcount to Full Time Equivalent (FTE) then further modified to represent FTE of students who come to campus
- » Ratios from existing enrollment accessed from the UNCW Fall Enrollment: 5 Year Trend dashboard from the Office of Institutional Research & Planning were used to determine FTE On Campus enrollment for both the baseline and future projection. The same ratios were used for the future projections as well. 12,960 was used as the baseline enrollment for FTE On Campus. The projected future headcount of 22,000 translates to 15,814 FTE On Campus, which equates to a 22% growth.
- » It should be noted that this analysis has been performed at a master plan level and has not been performed at a program level to provide numbers and types of rooms to meet the requirements of the projections.
- » The Space Needs Analysis findings should be viewed as tools and information for decision making and planning, and not as entitlements to space for individual schools or as a defined plan to correct unmet present and future space needs.
- » All space in the analysis was projected in assignable square feet (ASF), defined as the area measured within interior walls which can be used by people or programs for a specific use. It did not include circulation and building service space, such as corridors and restrooms, nor did it include the thickness of walls or columns.

### SPACE ASSESSMENT HIGHLIGHTS

**30+**

More than 30 space needs meetings



**100+**

Over 100 students provided direct input in the campus outreach event

**18,030**  
Headcount

**22,000**  
Headcount

**15,980**  
FTE

**19,500**  
FTE

**12,960**  
On Campus

**15,800**  
On Campus



Facilities Data



Course Data



Staff Data



Research Data

**22%**

Growth in Enrollment  
(for planning purposes)



**Over 2.6 Million**  
Assignable Square Feet  
(ASF) on Campus

TIME OF DAY SPACE NEEDS CHART

| Time of Day | Monday  |         | Tuesday |         | Wednesday |         | Thursday |         | Friday  |         | Saturday |         | Monday-Thurs Average |         |
|-------------|---------|---------|---------|---------|-----------|---------|----------|---------|---------|---------|----------|---------|----------------------|---------|
|             | # Rooms | % Rooms | # Rooms | % Rooms | # Rooms   | % Rooms | # Rooms  | % Rooms | # Rooms | % Rooms | # Rooms  | % Rooms | # Rooms              | % Rooms |
| 6:00 AM     | 0       | 0%      | 0       | 0%      | 0         | 0%      | 0        | 0%      | 0       | 0%      | 0        | 0%      | 0                    | 0%      |
| 6:30 AM     | 0       | 0%      | 0       | 0%      | 0         | 0%      | 0        | 0%      | 0       | 0%      | 0        | 0%      | 0                    | 0%      |
| 7:00 AM     | 0       | 0%      | 2       | 1%      | 4         | 2%      | 1        | 1%      | 0       | 0%      | 0        | 0%      | 2                    | 1%      |
| 7:30 AM     | 0       | 0%      | 2       | 1%      | 4         | 2%      | 1        | 1%      | 0       | 0%      | 0        | 0%      | 2                    | 1%      |
| 8:00 AM     | 28      | 17%     | 50      | 30%     | 32        | 19%     | 46       | 27%     | 19      | 11%     | 2        | 1%      | 39                   | 23%     |
| 8:30 AM     | 29      | 17%     | 51      | 30%     | 34        | 20%     | 46       | 27%     | 19      | 11%     | 2        | 1%      | 40                   | 24%     |
| 9:00 AM     | 90      | 53%     | 55      | 33%     | 93        | 55%     | 57       | 34%     | 76      | 45%     | 2        | 1%      | 74                   | 44%     |
| 9:30 AM     | 95      | 56%     | 123     | 74%     | 98        | 58%     | 133      | 79%     | 77      | 46%     | 2        | 1%      | 113                  | 67%     |
| 10:00 AM    | 110     | 65%     | 124     | 73%     | 112       | 66%     | 134      | 79%     | 96      | 57%     | 2        | 1%      | 120                  | 71%     |
| 10:30 AM    | 110     | 65%     | 122     | 72%     | 111       | 66%     | 132      | 78%     | 96      | 57%     | 2        | 1%      | 119                  | 70%     |
| 11:00 AM    | 103     | 61%     | 120     | 71%     | 105       | 62%     | 121      | 72%     | 84      | 50%     | 2        | 1%      | 112                  | 66%     |
| 11:30 AM    | 103     | 61%     | 120     | 71%     | 105       | 62%     | 124      | 73%     | 84      | 50%     | 2        | 1%      | 113                  | 67%     |
| 12:00 PM    | 73      | 43%     | 118     | 70%     | 75        | 44%     | 122      | 72%     | 49      | 29%     | 3        | 2%      | 97                   | 57%     |
| 12:30 PM    | 77      | 46%     | 120     | 71%     | 82        | 49%     | 123      | 73%     | 46      | 27%     | 3        | 2%      | 101                  | 59%     |
| 1:00 PM     | 90      | 53%     | 120     | 71%     | 95        | 56%     | 123      | 73%     | 50      | 30%     | 0        | 0%      | 107                  | 63%     |
| 1:30 PM     | 89      | 53%     | 117     | 69%     | 94        | 56%     | 119      | 70%     | 49      | 29%     | 0        | 0%      | 105                  | 62%     |
| 2:00 PM     | 93      | 55%     | 110     | 65%     | 94        | 56%     | 105      | 62%     | 21      | 12%     | 0        | 0%      | 101                  | 59%     |
| 2:30 PM     | 92      | 54%     | 110     | 65%     | 94        | 56%     | 105      | 62%     | 21      | 12%     | 0        | 0%      | 100                  | 59%     |
| 3:00 PM     | 79      | 47%     | 109     | 64%     | 82        | 49%     | 103      | 61%     | 9       | 5%      | 0        | 0%      | 93                   | 55%     |
| 3:30 PM     | 74      | 44%     | 82      | 49%     | 74        | 44%     | 76       | 45%     | 8       | 5%      | 0        | 0%      | 77                   | 45%     |
| 4:00 PM     | 66      | 39%     | 81      | 48%     | 74        | 44%     | 74       | 44%     | 3       | 2%      | 0        | 0%      | 74                   | 44%     |
| 4:30 PM     | 64      | 38%     | 79      | 47%     | 72        | 43%     | 71       | 42%     | 3       | 2%      | 0        | 0%      | 72                   | 42%     |
| 5:00 PM     | 26      | 15%     | 31      | 18%     | 41        | 24%     | 25       | 15%     | 1       | 1%      | 0        | 0%      | 31                   | 18%     |
| 5:30 PM     | 26      | 15%     | 34      | 20%     | 40        | 24%     | 26       | 15%     | 1       | 1%      | 0        | 0%      | 32                   | 19%     |
| 6:00 PM     | 28      | 17%     | 35      | 21%     | 40        | 24%     | 27       | 16%     | 0       | 0%      | 0        | 0%      | 33                   | 19%     |
| 6:30 PM     | 15      | 9%      | 17      | 10%     | 22        | 13%     | 10       | 6%      | 0       | 0%      | 0        | 0%      | 16                   | 9%      |
| 7:00 PM     | 15      | 9%      | 16      | 9%      | 20        | 12%     | 10       | 6%      | 0       | 0%      | 0        | 0%      | 15                   | 9%      |
| 7:30 PM     | 12      | 7%      | 14      | 8%      | 19        | 11%     | 8        | 5%      | 0       | 0%      | 0        | 0%      | 13                   | 8%      |
| 8:00 PM     | 8       | 5%      | 8       | 5%      | 16        | 9%      | 6        | 4%      | 0       | 0%      | 0        | 0%      | 10                   | 6%      |
| 8:30 PM     | 7       | 4%      | 7       | 4%      | 11        | 7%      | 6        | 4%      | 0       | 0%      | 0        | 0%      | 8                    | 5%      |
| 9:00 PM     | 6       | 4%      | 5       | 3%      | 10        | 6%      | 4        | 2%      | 0       | 0%      | 0        | 0%      | 6                    | 4%      |
| 9:30 PM     | 0       | 0%      | 2       | 1%      | 4         | 2%      | 1        | 1%      | 0       | 0%      | 0        | 0%      | 2                    | 1%      |
| 10:00 PM    | 0       | 0%      | 2       | 1%      | 4         | 2%      | 1        | 1%      | 0       | 0%      | 0        | 0%      | 2                    | 1%      |

| % Rooms Used |      | # Rooms Used |      |
|--------------|------|--------------|------|
| low          | high | low          | high |
| 45%          | 60%  | 76           | 101  |
| 60%          | 70%  | 101          | 118  |
| 70%          | 100% | 118          | 169  |

\*Classroom: This includes any space where classes are scheduled which can be used by any subject or discipline.

\*\*Class Lab: This includes any space where classes are scheduled which is restricted to a specific subject or discipline due to the equipment or configuration of the room.

## Utilization Analysis + Recommendations

Course data was analyzed to understand current utilization of classrooms and class labs, which informs the future space needs for those two space types.

### CLASSROOMS\*

- » An average of 62% of available classrooms are in use for face-to-face classes Monday – Thursday from 9am to 3pm, with the highest usage on Tuesdays and Thursdays.
- » 1 building currently exceeds the system guidelines for weekly room hours in classrooms and 9 of the remaining 25 buildings are within 5 hours of the target.
- » While the target for classroom usage is 35 weekly room hours, the average among peers is 21.8. 77% of UNCW's buildings surpass the average weekly room hours among peers within the UNC system.
- » The average percentage of student station occupancy in classrooms is below the target of 65% at 61%, but within the range of 60% 75% identified by the system guidelines.
- » The classrooms in highest demand seat 40-50 students.

### CLASS LABS\*\*

- » 7 of the 31 departments exceed the system target for weekly room hours in a class lab, 2 of which are almost double the target.
- » About half of the buildings with class labs exceed the system target for weekly room hours and student station occupancy.

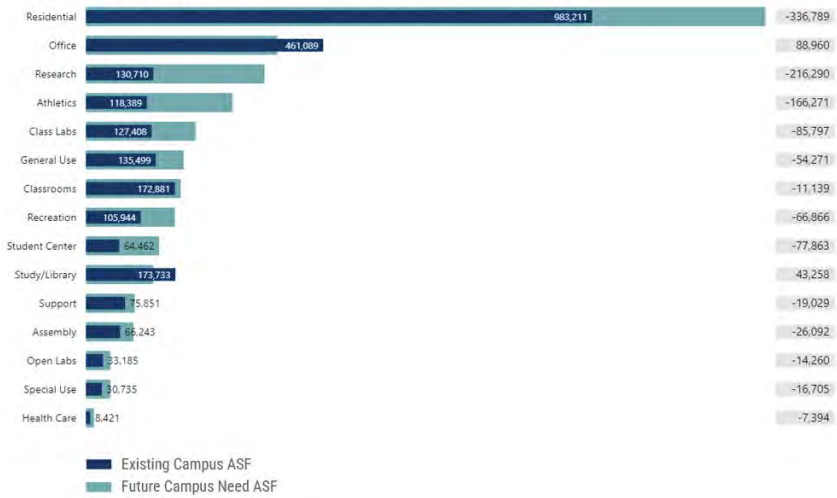
- » All the metrics are averages summarized by building and department. When considering usage of individual rooms, some of the Biology and Chemistry labs are at almost triple the UNC system target for WRH and at almost full capacity.

Below lists recommendations to address and respond to the aforementioned utilization findings:

- » While outperforming UNCW's peers, there is still opportunity to better utilize classrooms on campus by scheduling more classes on Mondays and Wednesdays, aligning class sizes with room capacity, and utilizing classrooms as a shared resource across all colleges.
- » Since most classrooms are not at 100% occupancy, some seats can be removed to accommodate more active learning environments without impacting the quantity of students scheduled in the room. This will increase student station occupancy, weekly seat hours, and ASF per student station.
- » To meet the immediate need for Class Lab space, some Classrooms with lower utilization could potentially be converted into Class Lab space. This will also improve the percentage of rooms used at any given time of day, as displayed in the Time-of-Day chart.
- » Additional recommendations are discussed in the full SNA document under section 7.4 Recommendations.



SPACE NEEDS BY TYPE



Space Needs Key Findings + Recommendations

The calculations for current and projected future space needs combined with the understanding of how classrooms and class labs are utilized yields the following results:

- » There is sufficient classroom space on campus currently to accommodate near-term growth.
- » Class labs are heavily utilized and could benefit from additional space on campus to meet not only future needs, but also address current space needs.

The spaces with the greatest future delta are:

- » Residential, Research, Athletics

The following space types could also benefit from additional space on campus to support future goals:

- » Class Labs, General Use, Recreation, Student Center

There are some space types currently experiencing constraints in the existing space on campus, with a noticeable existing delta prior to factoring in growth:

- » Athletics, Class Labs, Student Center

CSE has the greatest need for additional space of all the colleges, as they are currently experiencing a significant need for class lab and research space prior to future growth.

Additional information can be found in the full SNA document including: tables with projected space needs by college and administrative division as well as by space use category; classroom and class lab utilization to review percent occupancy of student stations, weekly room hours, weekly student contact hours, and weekly seat hours by room, building, department, and capacity, displayed both in tables as well as through charts; peer benchmarking to recognize areas of effective and efficient use of space as well as to identify opportunities for optimizing existing space through maximizing scheduling and aligning pedagogical needs; and additional details about the methodology and insights gleaned from the analysis.

SPACE NEEDS SUMMARY

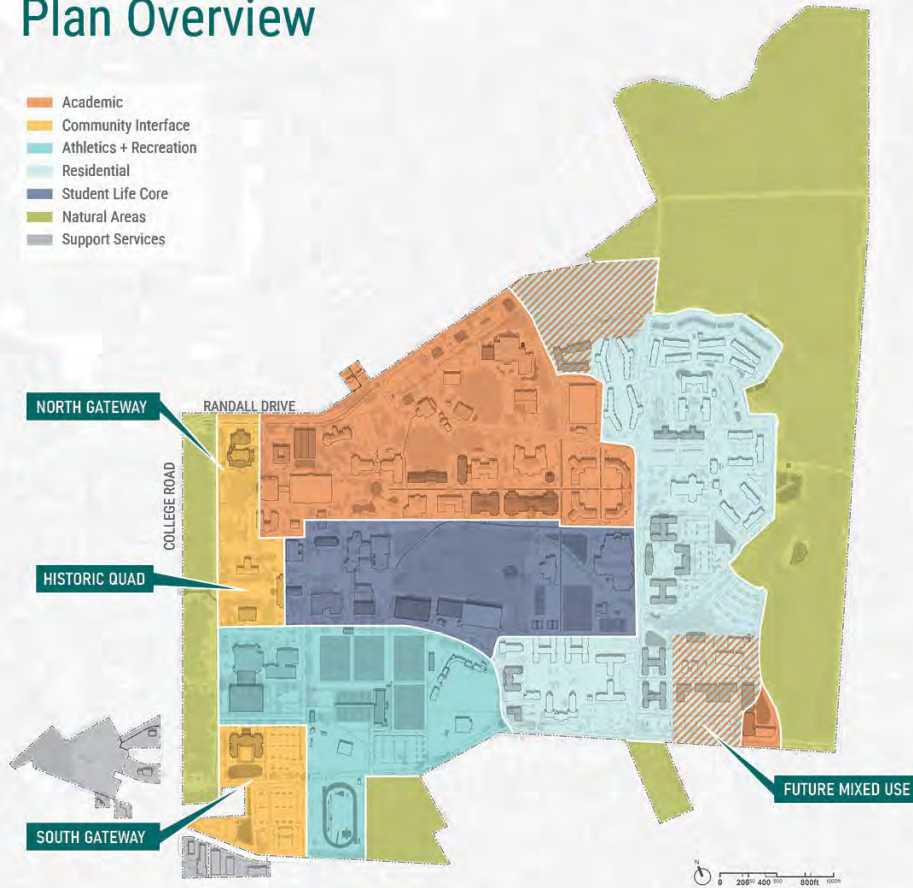
2,627,592  
Existing ASF

3,654,309  
Future Need ASF

-966,548  
Delta

-36%  
Percent Difference

# Plan Overview



Future Land Use Diagram

## Land Use

The Plan defines place and program-based opportunities to promote the concept of “connecting people, experiences, and places” across multiple overlapping districts.

**Reinforce and grow the academic core:** A relatively compact academic core that is currently organized physically around Chancellor’s Walk and the Campus Commons will see significant transformation through the infill of new facilities on sites adjacent existing academic buildings. This concept will allow for needed growth while reinforcing the pedestrian-oriented nature of campus. Most new academic facilities will be within a ten-minute walk of Chancellor’s Walk. This approach to reinforcing the core allows complementary and overlapping districts to continue to develop around it while maintaining a clear academic zone of campus.

**Enhance the UNCW identity with the community and region:** As the academic core is strengthened through higher density, the area north at Randall Drive adjacent Kenan Auditorium will be transformed into a north campus gateway anchored by a new welcome center, enhanced branding, and wayfinding. To complement this entry experience, a south gateway along Hurst Drive will be developed, anchored by a new hotel and conference center, revitalized athletic facilities, and an expansion of Hurst Drive to enhance vehicular circulation. These developments at each corner of campus will transform the campus identity to the surrounding community and will be welcoming, social, and provide cultural enhancements to campus, further embedding UNCW in the community. This investment in Athletics extends to the student recreation experience as well with a new student recreation facility at the existing visitors lot and contributing to the student life corridor.

**Student life corridor:** As the academic core is strengthened through higher density, the area south of Chancellor’s Walk is developed as a multi-modal corridor along Price Drive to connect the residential district to the east over to the student life hub on the west side of campus. The existing residential portion of campus will see growth in overall student bed count with new buildings at the Galloway, Suites and Seahawk Village locations expanding the living and learning environment. Connections from the residential district will be achieved through improvements to Bluethenthal Preserve, adding pedestrian routes through to the west portion of campus. The existing parking lot adjacent to the Fisher Student Center will be transformed into a campus greenspace referred to as the Seahawk Support Quad anchored by academic and student life support functions.

**Land Bank of Potential Development Zones:** Other University properties not immediately needed or in use for mission critical activities should remain as currently used until a new need or opportunity arises.

- Primary Vehicular
- Multimodal Bike/Skateboard
- Primary Pedestrian Axis
- Secondary Pedestrian Axis
- Tertiary Pedestrian Axis
- Formal Green Space
- Pedestrian Nodes



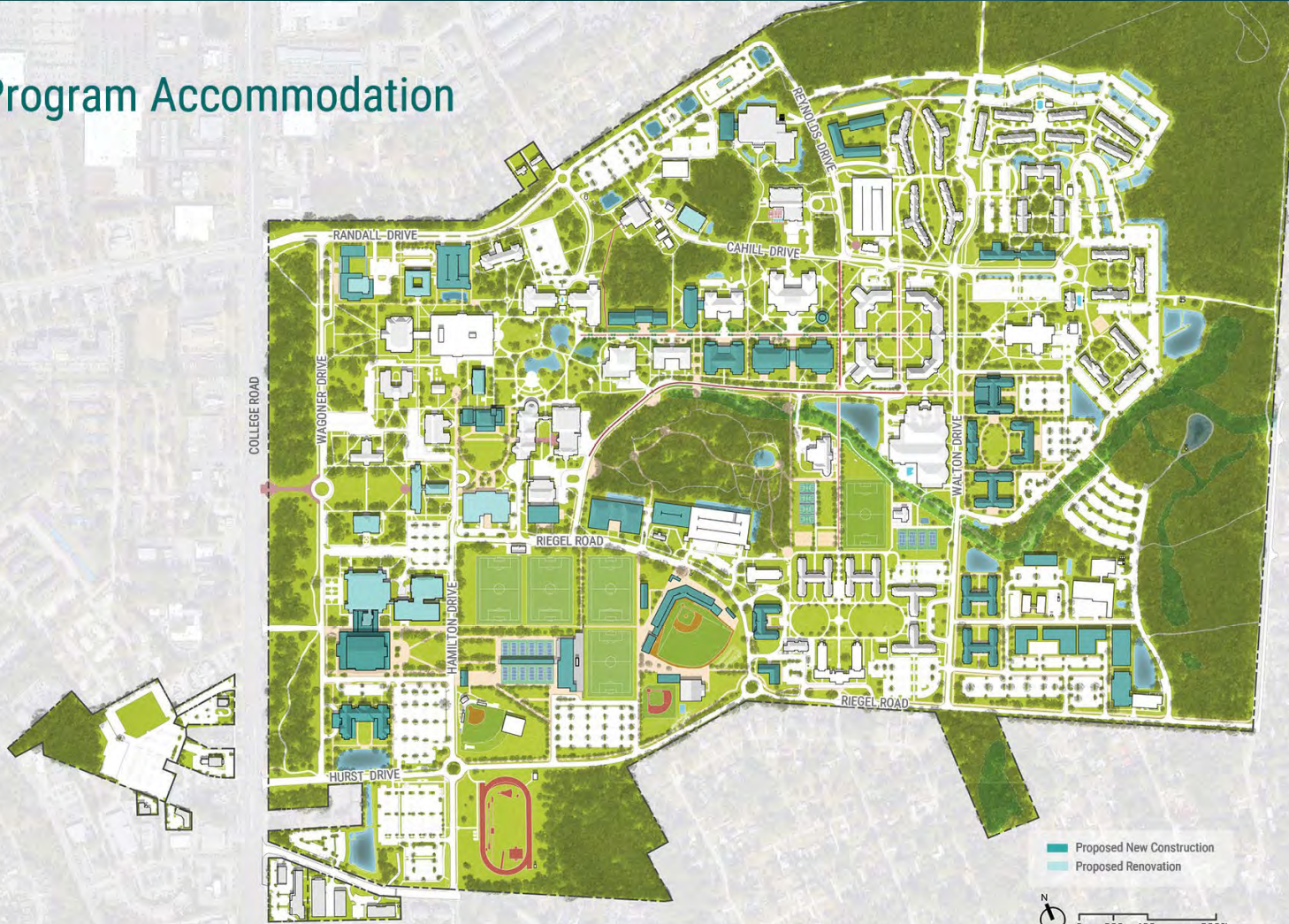
Future Circulation and Open Space Framework Plan Diagram

## Organizational Framework

Individual proposed projects will provide new and renovated program space to help reconcile space needs. Through integrated planning, larger framework concepts will inspire the stewardship of resources, functional adjacencies and place-making on campus. The Framework Plan outlines the basic structure for future campus growth and allows for flexibility in its implementation. Elements of the Framework Plan are graphically depicted in the diagram to the left and listed below:

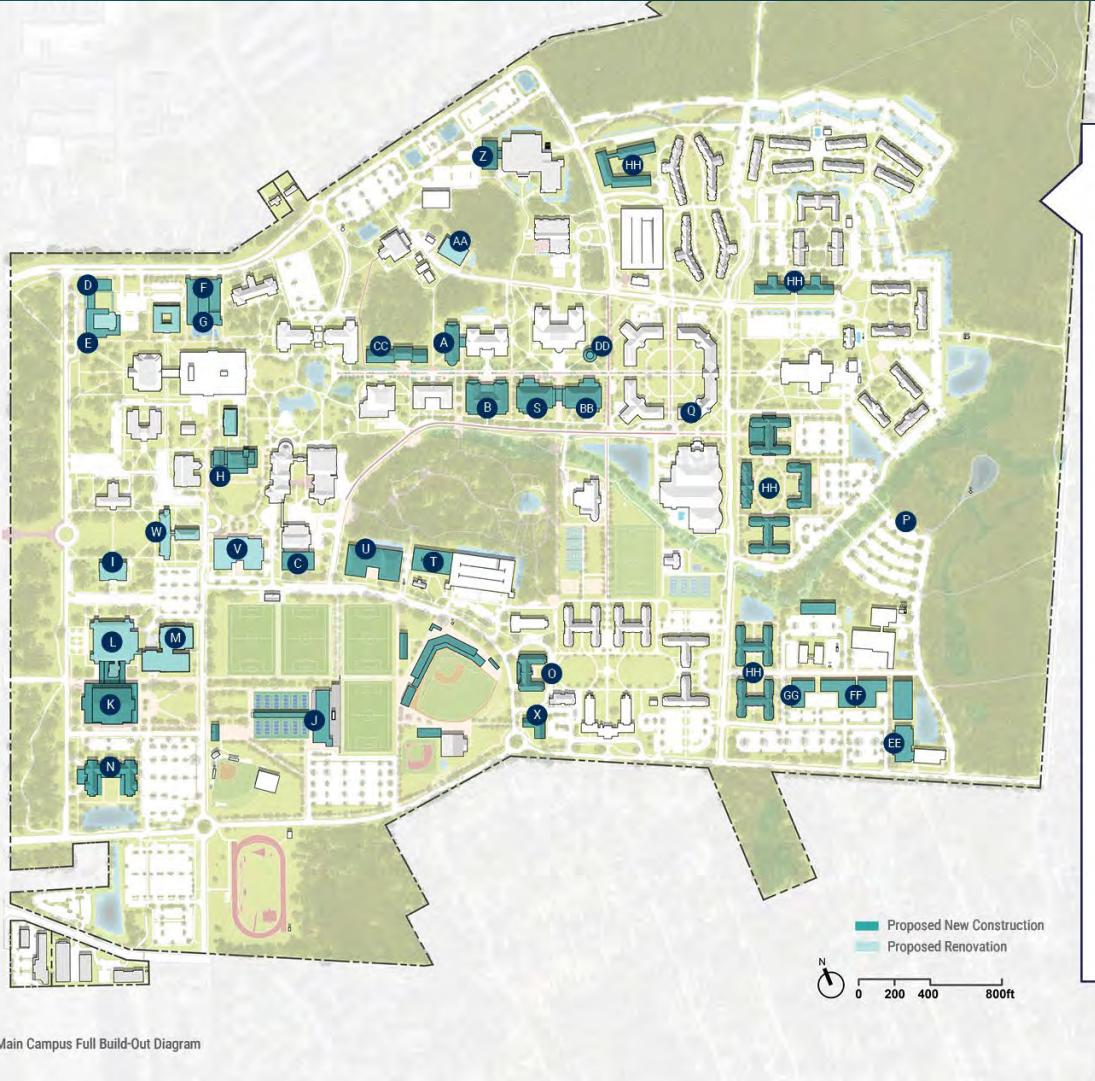
- » Focuses campus academic growth within the Academic core and student life growth within the residential district.
- » Expands the existing roadway loop to minimize pedestrian conflicts and maximize adjacent land resources.
- » Enhances the vibrant campus commons in the core of campus by expanding the support resources for student life, academics, and adding collaborative study spaces.
- » Recommends ways to implement academic department growth aspirations and increase the utilization of classrooms.
- » Expands the residential character of campus with a new housing accommodations at the Galloway, Suites and Seahawk Crossings site locations with approximately 1,600 future beds.
- » Re-envision the Randall Drive and Hurst Drive entry points with new Gateways and community engagement along College Road.
- » Strengthens the Open Space Network; creating more usable outdoor spaces and better connections across campus.
- » Proposes a new southern and northern campus loop road to reduce congestion and pedestrian conflicts.
- » Addresses parking capacity issues through strategic placement of new and expanded parking facilities as well as potential policy initiatives.
- » Enhances the campus infrastructure capacity to align with growth projections and functional needs through sustainable measures.
- » Develops an implementation strategy for new campus projects.

# Program Accommodation



Proposed New Construction  
Proposed Renovation

N  
0 200 400 800ft



Main Campus Full Build-Out Diagram

### Building Project List

#### NEAR-TERM (1–5 YEARS)

- A** Business + Technology Center
- B** Integrated Science and Technology (ISAT) Building #1
- C** Burney Center Utility Plant Expansion
- D** Welcome Center
- E** Kenan Auditorium Expansion
- F** Parking Structure
- G** Campus Services Hub (Parking Structure ground floor)
- H** Academic Success Center
- I** Renos/Reshuffles assoc. w/ Seahawk Support/Acad Success
- J** Sports Performance Center (Partnership Opportunity)
- K** Arena Expansion
- L** Trask Arena Renovation for Basketball/Volleyball Practice
- M** Renovate Hanover Hall for Volleyball Competition
- N** Hotel & Conference Center
- O** Residence Hall on former Galloway Hall site
- P** Isaac Bear Early College High School Planning
- Q** Veterans Hall Anatomy Lab
- R** Alderman Hall and King Hall Renovations

#### LONG-TERM (6–10 YEARS)

- S** Academic Health Sciences
- T** Central Parking Deck Expansion
- U** Student Recreation
- V** Warwick Renovation
- W** Hoggard Hall Program Reshuffling
- X** Residence Life Support

#### FULL-BUILDOUT (11+ YEARS)

- Z** Cultural Arts Building Addition
- AA** Future Academic Support
- BB** Future Academic
- CC** Integrated Science and Technology (ISAT) Building #2
- DD** Collaboration Hub
- EE** Film Studies Addition
- FF** Consolidation of Facilities + Support
- GG** Police Station
- HH** Student Housing

Main Campus Full Build-Out Diagram



### Landscape Project List

- I Chancellor's Walk Enhancements
- II Randall Drive West Entry Enhancements
- III Seahawk Support Quad Green
- IV Price Drive Recreation Corridor
- V Bluethenthal Pedestrian Enhancements
- VI UNCW Experiential Landscape Trail
- VII Hurst Drive Extension
- VIII Outdoor Tennis Complex
- IX Soccer Complex and Fields
- X Geothermal under Fields
- XI South Gateway Boardwalks
- XII Outdoor Recreation Fields + Facilities Improvements
- XIII Wagoner/Hurst/Hamilton Roadways + Stormwater Refurbishment
- XIX Randall Drive East Enhancements



Chancellor's Walk Concept Imagery

**plan principles »**

Promote Interdisciplinary Collaboration  
Elevate Campus Experience

**Chancellor's Walk Enhancements**

The existing academic corridor is reinforced through several interdisciplinary building projects while a series of landscape interventions soften the pedestrian linear promenade. Building threshold spaces are activated by new outdoor gathering/seating areas and coastal-inspired art installations. User comfort is enhanced by new landscape plantings that provide much needed shade, while reimagined storm-water strategies create didactic landscapes that reinforce UNCW's brand as a national leader of sustainable coastal living.



Existing Chancellor's Walk

## Bluethenthal Wildflower Preserve

Several ecologically sensitive interventions are proposed within and around the Bluethenthal Preserve to enhance opportunities for outdoor recreation, to highlight living laboratory ecosystems, and provide accessible pedestrian circulation through this beautiful natural amenity in the heart of the Student Life Core. Intentional moments for outdoor learning, study, meditation, and connection with nature can improve wellness for all campus users and visitors.



Existing Entry Point and Perimeter Fencing



Existing Bluethenthal Preserve Trail

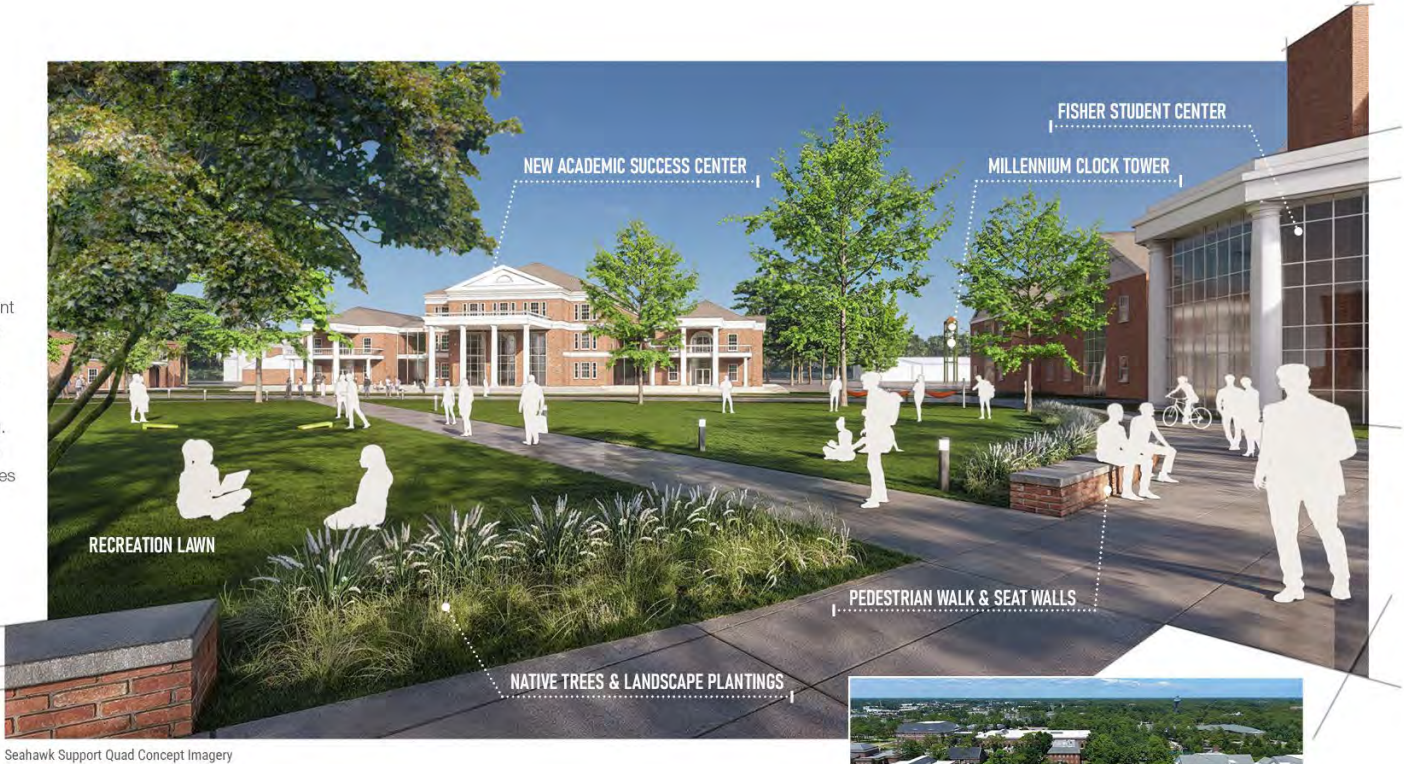


### plan principles »

Optimize Use of Space & Resources  
 Elevate Campus Experience

Seahawk Support Quad

Repurposing the parking lot next to Fisher Student Center into a new greenspace not only alleviates existing pedestrian/vehicular conflicts and congestion in the campus core, but also creates a more sustainable signature landscape geared toward health, wellness, and community building. The new Academic Success Center anchors the north end of the new quad and provides resources and space for interdisciplinary collaboration and student support services.



Seahawk Support Quad Concept Imagery

plan principles »

- Cultivate a Sense of Belonging for All Campus Users
- Optimize Use of Space & Resources
- Elevate Campus Experience



Existing Parking Lot Adjacent to Fisher Student Center Looking North



Existing Campus Entry at Corner of Wagoner and Randall Drives



Existing Bird's Eye Aerial

North Campus Gateway Experience

Throughout the planning process, every stakeholder group expressed a pressing need for a more intentional, easily navigable, and welcoming visitor experience. The proposed Welcome Center reinforces Randall Drive as the formal, primary entrance to campus for prospective students, arts patrons, and general campus visitors. A new parking garage along Randall Drive will support this area of campus and reduce vehicular circulation and storage in the campus core.

plan principles »

- Cultivate a Sense of Belonging for All Campus Users
- Enhance UNCW Identity within the Community and Region
- Elevate Campus Experience





South Gateway Hotel and Conference Center Concept Imagery

**plan principles »**

- Cultivate a Sense of Belonging for All Campus Users
- Enhance UNCW Identity within the Community and Region
- Elevate Campus Experience

**South Campus Gateway Experience**

The campus entry at Hurst Drive is reimagined to embody the spirit of southern hospitality. The proposed University Hotel and Conference Center at the corner of Wagoner and Hurst Drives creates a visually striking and engaging entry experience for daily commuters, campus guests, and Athletics event attendees.



Existing View from Hurst Drive Looking toward Trask Parking Lot

# Center for Marine Science Campus Recommendations



## Building Project List

- A Relocated Gatehouse
- B Center for Marine Science – MEP Renovation
- C Research Building (+/- 50,000 GSF)
- D Future Lab and Storage Expansion
- E Visiting Scholar Accommodations
- F Facilities Equipment Maintenance Space

## Landscape Project List

- i Enhanced Entry Signage + Drive
- ii Boatyard Expansion Area
- iii Interpretive Coastal Landscapes + Trail
- iv Enhanced Courtyard + Shade Structure
- v Updated Boardwalk and Dock

- Proposed New Construction
- Proposed Renovation



# Action Item



# Action Item: 2024 Campus Master Plan

**Action Item:** The University requests Board of Trustees' approval of the 2024 Campus Master Plan as outlined in preceding slides.

# Capital Project Updates



# Randall Library Renovation and Expansion



Western Façade

# Randall Library Renovation and Expansion



Northern Façade

# Randall Library Renovation and Expansion



# King Hall and Alderman Hall Repairs and Renovations



**Alderman Hall**  
*(as seen from the Quad Lawn)*

## Primary Scope:

- **Alderman Hall:** ADA Compliance, Restroom Restorations, and Common Area Finishes
- **King Hall:** Partial Reconfiguration of Space, ADA Compliance, PM&E, Envelope, and Control Systems Revitalization

**Budget:** \$11.5M

**Source of Funds:** Carryforward, Trust, and R&R

**Status:** Construction

**Designer:** Mosley Architects

**CMR:** Muter Construction

## **Construction Phases:**

- King Renovations 2023/2024
- Alderman Renovations 2024



**King Hall**  
*(Western Façade)*

# King Hall R&R



*2<sup>nd</sup> Floor Corridor*



*Entry Foyer*



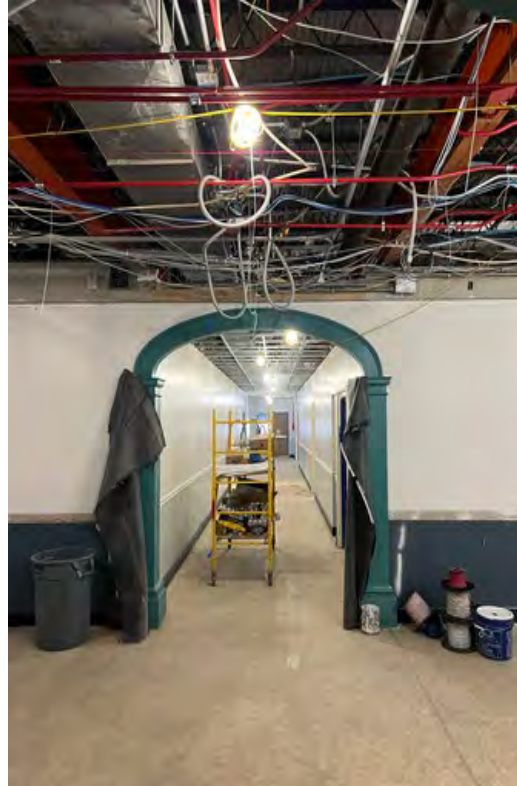
*Mechanical Systems*

# King Hall R&R



*Envelope Repairs*  
*and*  
*Window Replacements*

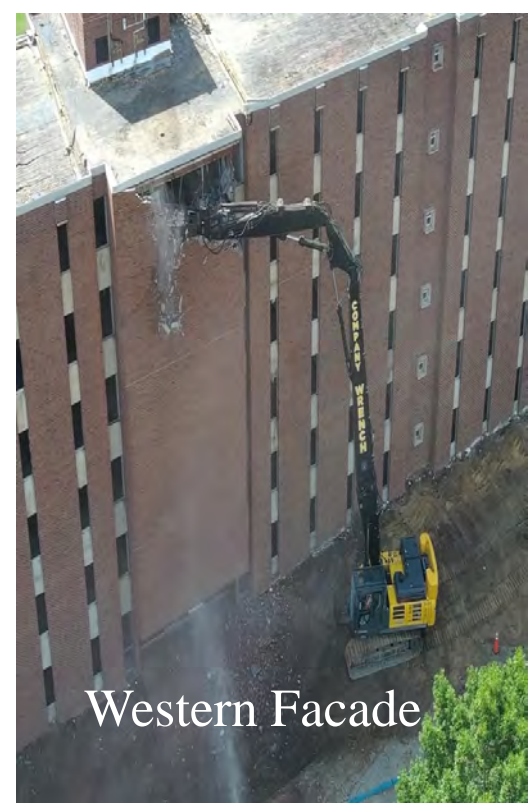
# Alderman Hall R&R



*Plumbing, Mechanical,  
and Electrical  
Renovations*



# Galloway Hall Demolition



Western Facade



Long-Reach Excavator Beginning Demolition

**Budget:** \$2M

**Designer:** Kimley-Horn

**CMR:** 4-Seasons Demolition

**Status:** In progress with project completion in August.



BOARD of TRUSTEES

# Galloway Hall Demolition



# Brooks Baseball Field Refurbishment



**Existing Field**

**Scope:** Field drainage and infrastructure replacement, new artificial turf, backstop, dugouts, and outfield fencing



BOARD of TRUSTEES



**New Field**

**Budget:** \$3.45M

**Designer:** CHA Consulting, Inc.

**CMR:** Timeless Properties Construction

**Status:** In progress with an estimated completion date in December 2024.

# Center for Marine Science Repair and Renovation Facility Systems Capital Renewal



*Main Entrance*

**Scope:** Laboratory Hood, PM&E, Building Envelope, and Building Control Systems Revitalization

**Budget:** \$993K (Design and Preconstruction Services Only)

**Total Budget Authorized:** \$9.93M

*Revised Estimate: \$14.95M (the revised amount was approved in the House's version of the budget, but the bill has not passed to date.)*

**Source of Funds:** SCIF Appropriations

**Status:** Design Development

**Designer:** Moseley Architects

**CMR:** Samet Corporation



*Mechanical Room*



BOARD of TRUSTEES

# Capital Project Authorizations

| Project   | Budget   | Funding Authority                  | BOT Siting Approval | BOT Aesthetic Approval |
|---|----------|------------------------------------|---------------------|------------------------|
| Randall Library Expansion & Renovation                      | \$62M    | Legislature - 2018 BOG – Apr. 2022 | Oct-20              | Apr-21                 |
| Campus Master Plan 2024                                     | \$700K   | BOT                                | Jul-24              | Jul-24                 |
| Outdoor Rec Fields and Facilities Improvements Phase I & II | \$9.75M  | Legislature - 2021                 | Apr-22              | Jul-22                 |
| Alderman & King Halls R&R                                   | \$10.84M | BOG - Sept 2021, Feb. 2023         | N/A                 | N/A                    |
| CMS PM&E Refurbishments*                                    | \$993K   | BOG - Dec. 2021                    | N/A                 | N/A                    |
| Westside Energy Plant Upgrades                              | \$2.95M  | BOG - Feb. 2022                    | N/A                 | N/A                    |
| Natatorium Lighting and Filtration System Improvements      | \$675K   | BOT – Jan. 2023                    | N/A                 | N/A                    |
| Wagoner/Hurst/Hamilton Roadway & Stormwater Improvements    | \$1.3M   | BOG – Nov. 2022                    | N/A                 | N/A                    |
| Cadaver Lab Upfit   | \$1.5M   | BOG – Apr. 2021                    | N/A                 | N/A                    |
| IBEC Pre-Planning   | \$994K   | Legislature - 2022                 | N/A                 | TBD                    |
| Cameron Hall Comprehensive Renovation/Expansion             | \$44.5M  | Legislature - 2023                 | TBD                 | TBD                    |
| Kenan Auditorium Comprehensive Renovation/Expansion         | \$24.0M  | Legislature - 2023                 | TBD                 | TBD                    |
| Health Education Building*                                  | \$8.0M   | Legislature - 2023                 | TBD                 | TBD                    |
| DeLoach Hall Modernization                                  | \$12.2M  | Legislature - 2023                 | N/A                 | N/A                    |
| Galloway Demolition   | \$2.0M   | BOG - Jan. 2023                    | N/A                 | N/A                    |
| Welcome Center Advance Planning                             | TBD      | BOT - Feb. 2024, BOG – Apr. 2024   | TBD                 | TBD                    |
| Brooks Baseball Field Improvements                          | \$3.45M  | BOG – Oct. 2023                    | N/A                 | N/A                    |
| East Parking Deck Preventative Maintenance and Repairs      | \$750K   | BOT – Apr. 2024                    | N/A                 | N/A                    |
| Housing Village, Phase III – Advance Planning Authority     | \$750K   | BOT – June 2024                    | TBD                 | TBD                    |
| Parking Deck III – Advance Planning Authority               | \$750K   | BOT – June 2024                    | TBD                 | TBD                    |

\* Design Only



# Questions

## **AGENDA ITEM**

### UNCW Mobile Application Overview

**Situation:**

Dr. Sharyne Miller, Chief Information Officer and AVC for Information Technology, will provide an overview of the new UNCW Mobile application.

**Background:**

UNCW Mobile is designed to be a comprehensive platform for students, faculty, and staff, providing easy access to university resources. Initially, our focus is on enhancing the student orientation and move-in experiences, with plans for gradual integration of additional university services.

**Assessment:**

N/A

**Action:**

This item is for information only.

**Supporting Documentation:**

UNCW Mobile Application PowerPoint Presentation

# ITS Campus App Update UNCW Mobile

Dr. Sharyne A. Miller

August 1, 2024



UNIVERSITY of  
NORTH CAROLINA  
WILMINGTON

BOARD of TRUSTEES

# ITS Campus App Update- UNCW Mobile

- Released in Apple & Android app stores on May 31
  - 1875 downloads as of 7/10
- Campus App Advisory Committee
  - *The UNCW Mobile Campus App Advisory Committee is to serve in an advisory capacity regarding the implementation and use of the UNCW Mobile campus app. Committee membership is initially determined by the Chief Information Officer based on recommendations from campus leadership as appropriate.*

Apple



Android



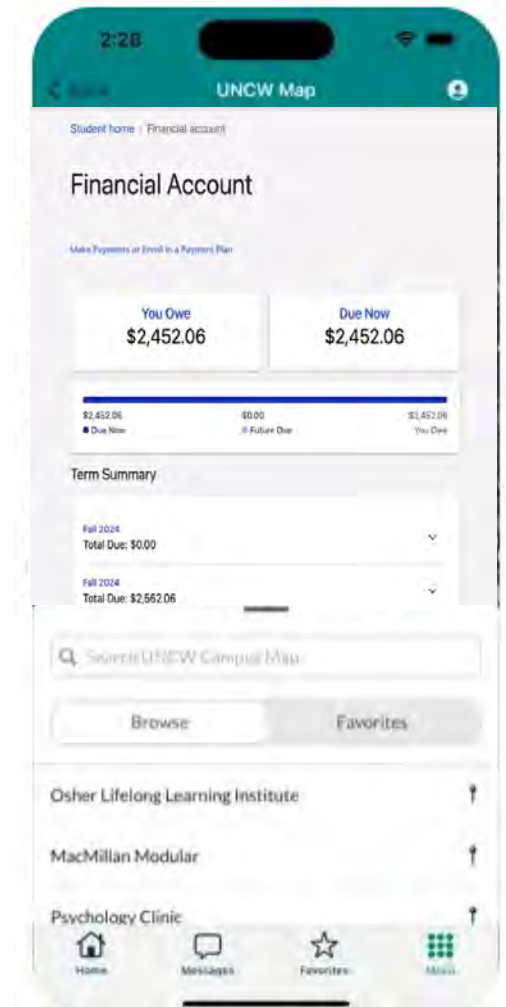
# Campus App Functionality- UNCW Mobile

- Focused initially on the student persona for Move-In & Orientation
- Links to online resources such as Academics, Dining, Seahawk Life, etc.
- Campus emergency communication
- Integrations
  - Canvas, Shuttle tracker, News/Events
  - New campus map solution with walking, biking & driving directions



# Campus App Next Steps - UNCW Mobile

- Additional personas to be developed:
  - Faculty
  - Staff
  - Alumni
  - Parents/Visitors
- Banner Integration
- Future Assessment: Campus Portal Replacement



## **AGENDA ITEM**

### VCBA Update

#### **Situation:**

The Vice Chancellor for Business Affairs is going to provide a brief presentation to the Business Affairs Committee which consists of a Budget Update and the Implementation of Investment Policy for Institutional Trust Funds.

#### **Background:**

The Budget Update will address any notable revenue changes projected for FY25 and provide information which is relevant to the planning process for FY26. The Implementation of the Investment Policy Update will address steps taken pursuant to the policy since it was originally adopted in July of 2023.

#### **Assessment:**

The aforementioned updates will be provided by Miles Lackey, Vice Chancellor for Business Affairs.

#### **Action:**

This item is for informational purposes only.

#### **Supporting Documentation:**

Applicable information will be embedded in the presentation provided by the Vice Chancellor for Business Affairs.

# VCBA Update Business Affairs Committee



August 1, 2024

# Budget Update – FY25 Overview

- **Sports Wagering Tax Revenue Projections**
  - Original est: \$1.16 million
  - Revised est: \$2.09 million
- **Building Reserve Funding**
  - Requested: \$2.07 million (recurring), and \$420k (non-recurring)
  - Current Status: Stalled, but included in House and Senate Budgets
  - Outlook: TBD, pending legislature return post-election
- **Operating Appropriations**
  - Enrollment: \$1.06 million (recurring)
  - Performance: \$2.9 million (non-recurring)
  - Current Status
    - Enrollment: \$1.02 million provided through system reallocations
    - Performance: Stalled, with only \$606k in House and Senate Budgets
  - Outlook: TBD, pending legislature return post-election

# Budget Update – Additional Info (Enroll. Approp.)

| <b>Institution</b> | <b>2023 Enrollment Change<br/>w/ Prorated Increases</b> | <b>Additional Contingent<br/>Allocation*</b> | <b>Total</b>      |
|--------------------|---|--|-------------------|
| App State          | \$ 2,453,048  | \$ 72,229                                    | \$ 2,525,277      |
| ECU                | (8,563,695)   | -  | (8,563,695)       |
| ECSU               | (144,391)   | -  | (144,391)         |
| FSU                | 2,618,715   | 77,107                                       | 2,695,822         |
| N.C. A&T           | 2,337,479   | 68,826                                       | 2,406,306         |
| NCCU               | (1,284,857)   | -  | (1,284,857)       |
| NC State           | 3,544,099   | 104,355                                      | 3,648,455         |
| UNCA               | (1,402,954)   | -  | (1,402,954)       |
| UNC-CH             | 4,648,883   | 136,885                                      | 4,785,768         |
| UNCC               | 2,800,249   | 82,453                                       | 2,882,702         |
| UNCG               | (149,566)   | -  | (149,566)         |
| UNCP               | (3,572,992)   | -  | (3,572,992)       |
| UNCW               | 1,029,938   | 30,326                                       | 1,060,265         |
| UNCSA              | (325,818)   | -  | (325,818)         |
| WCU                | (1,262,032)   | -  | (1,262,032)       |
| WSSU               | (2,807,466)   | -  | (2,807,466)       |
| NCSSM              | 81,360  | 2,396  | 83,756            |
| <b>Total</b>       | <b>\$ 0</b>   | <b>\$ 574,578</b>                            | <b>\$ 574,578</b> |

*\*Note: The additional contingent allocation would only be allocated if legislation is enacted to appropriate the \$574,578 needed.*

# Institutional Trust - Cash Management Update

- **July 2023:** BOT approved UNCW 05.002 Investment Policy for Institutional Trust Funds
- **Fall 2023:** Completed university self-assessment study
- **Nov. 2023:** Presented self-assessment study and cash management plan to SO Leadership
- **Jan. 2024:** UNCW receives delegated authority from UNC System President
- **May 2024:** UNCW - Wells Fargo document negotiations completed
- **June 2024:** Invested initial \$50 million in U.S. Treasuries and Notes

# Institutional Trust Fund Cash Management Update

## **Investment Results on June 30, 2024**

- NC Short-Term Investment Fund June return: 4.53%
- UNCW Weighted Average Portfolio return: 4.99%

## **Recommendations**

- Amend the Investment policy to allow use of U.S. government money market fund for short durations to allow for easier fund transfers.
  - Allows operational flexibility and limits wire transfer risk
  - Provides strong returns during short-term reinvestment periods
  - Maintains conservative investing approach focused on US government securities



# Recommended Policy Amendment

| Investment Type   | Individual Investment / Placement Limit                     | Exposure Threshold  | Quality                                  | Maximum Limit / Reset Period |
|---|---|---|--|------------------------------|
| U.S. Treasury Bills, Notes, and Bonds   | May not exceed overall <del>sector</del> exposure threshold | Combined (may not exceed 50% of Institutional Trust Funds)* | Full Faith & Credit of the United States | Up to 24 months              |
| Bank Certificates of Deposit  | Under FDIC insurance limit                                  |   | FDIC Insured                             | Up to 24 months              |
| U.S. Government Money Market Funds  | May not exceed overall exposure threshold                   |   | AAA                                      | NA                           |
| NC Short-Term Investment Fund (STIF)  | None  | None  | NA                                       | NA                           |
| *As a percentage of the total balance of all "Institutional Trust and Special Funds." |   |   |  |                              |

**Action Item:** The University requests Board of Trustees' approval to amend the Investment Policy for Institutional Trust Funds as described in the previous slide to include U.S. Government Money Market Funds as a permitted investment for UNCW's Institutional Trust Funds.